

KENT CITY COMMUNITY SCHOOLS

Kent County, Michigan

Annual Financial Report

For the year ended June 30, 2021



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FINANCIAL SECTION



INDEPENDENT AUDITOR'S REPORT

December 14, 2021

The Board of Education Kent City Community Schools

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of Kent City Community Schools (the "District") as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

| 2910 Lucerne Dr. SE | 1 | 114 N. Lafayette | 1 | 4927 Stariha Dr., Ste. A | - L | 800 Ship St., Ste. 108 | |
|---------------------------|---|----------------------|---|--------------------------|-----|------------------------|--|
| Grand Rapids, MI 49546 | 1 | Greenville, MI 48838 | 1 | Muskegon, MI 49441 | 1 | St. Joseph, MI 49085 | |
| www.hungerfordnichols.com | | | | | | | |

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of Kent City Community Schools as of June 30, 2021, and the respective changes in financial position and the respective budgetary comparison for the General Fund for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and other Required Supplementary Information as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Kent City Community Schools' basic financial statements. The supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The combining and individual fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements are fairly stated in all material respects in relation to the basic financial statements as a whole.

Emphasis of Matter

Change in Accounting Principle

As discussed in Note L to the financial statements, the District adopted Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities* for the fiscal year ended June 30, 2020. Our opinion is not modified in respect to this matter.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 14, 2021, on our consideration of Kent City Community Schools' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Kent City Community Schools' internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Kent City Community Schools' internal control over financial reporting and compliance.

Hungerford Nichols

Certified Public Accountants Grand Rapids, Michigan

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MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Kent City Community Schools ("the District"), we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2021. We encourage readers to consider the information presented here in conjunction with the District's financial statements, which immediately follow this section.

Overview of the Financial Statements

This annual report consists of four parts: Management's Discussion and Analysis (this section), the Basic Financial Statements, Required Supplementary Information, and Supplementary Information. The Basic Financial Statements include two kinds of statements that present different views of the District:

- The first two statements, the Statement of Net Position and the Statement of Activities, are *district-wide financial statements* that provide both short-term and long-term information about the District's overall financial status.
- The remaining statements are *fund financial statements* that focus on individual parts of the District, reporting the District's operations in more detail than the district-wide statements.
 - *Governmental funds statements* tell how basic services such as regular and special education were financed in the short term as well as what remains for future spending.

The Basic Financial Statements also include Notes to Financial Statements that explain the information in the Basic Financial Statements and provide more detailed data; Required Supplementary Information includes pension and OPEB information schedules; Other Supplementary Information follows and includes combining and individual fund statements and schedules.

District-wide Statements

The district-wide financial statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Position includes all of the District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid.

The two district-wide statements report the District's net position, and how it has changed. Net position - the difference between the District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources - is one way to measure the District's financial health or position.

- Over time, increases or decreases in the District's net position is an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the District's overall health, one should consider additional non-financial factors such as changes in the District's property tax-base and the condition of school buildings and other facilities.

In the district-wide financial statements, the District's activities are presented as follows:

• Governmental activities: The District's basic services are included here, such as regular and special education, instructional support, transportation, administration, community services, food service and athletics. State aid and property taxes finance most of these activities.

New Accounting Pronouncement Implemented

The District implemented Governmental Accounting Standard Board (GASB) Statement No. 84, *Fiduciary Activities* during the fiscal year ended June 30, 2021. This Statement is to enhance the consistency and comparability of fiduciary activity reporting by state and local governments. It is intended to improve the usefulness of fiduciary activity information primarily for assessing the accountability of governments in their roles as fiduciaries. See Note L for additional details.

Condensed District-wide Financial Information

The Statement of Net Position provides financial information on the District as a whole.

| | 2021 | 2020 |
|--|---|--|
| Assets Current assets | \$ 21,377,486 | \$ 26,071,620 |
| Net capital assets | 21,715,865 | 16,225,075 |
| Total Assets | 43,093,351 | 42,296,695 |
| Deferred Outflows of Resources | 7,538,637 | 8,977,421 |
| Liabilities Current liabilities | 7,104,643 | 5,812,961 |
| Long-term liabilities | 35,743,423 | 36,730,420 |
| Net pension liability | 25,915,007 | 25,071,461 |
| Net OPEB liability | 3,972,420 | 5,516,450 |
| Total Liabilities | 72,735,493 | 73,131,292 |
| Deferred Inflows of Resources | 3,866,523 | 4,006,190 |
| Net Position Net investment in capital assets Restricted Unrestricted (deficit) Total Net Position | (2,890,400) 1,411,958 (24,491,586) \$ (25,970,028) | (1,211,013) 711,899 (25,364,252) \$ (25,863,366) |

The Statement of Activities presents changes in net position from operating results:

| | 2021 | 2020 |
|---|-----------------|-----------------|
| Program Revenues | | |
| Charges for services | \$ 35,054 | \$ 171,222 |
| Operating grants | 6,685,225 | 5,285,594 |
| General Revenues | | |
| Property taxes | 2,884,929 | 2,512,003 |
| State school aid, unrestricted | 9,879,012 | 9,681,878 |
| Interest and investment earnings | 147,800 | 250,430 |
| Other | 669,755 | 139,396 |
| Total Revenues | 20,301,775 | 18,040,523 |
| Expenses | | |
| Instruction | 9,523,541 | 9,745,374 |
| Supporting services | 8,562,071 | 7,532,972 |
| Food service | 788,875 | 807,545 |
| Community services | 190,804 | 232,145 |
| Other | 42,113 | 74,918 |
| Interest on long-term debt | 1,506,206 | 713,499 |
| Total Expenses | 20,613,610 | 19,106,453 |
| Decrease in net position | (311,835) | (1,065,930) |
| Net Position, Beginning of Year, as restated (Note L) | (25,658,193) | (24,797,436) |
| Net Position, End of Year | \$ (25,970,028) | \$ (25,863,366) |

Financial Analysis of the District as a Whole

Total expenses exceeded revenues by \$311,835 on the Statement of Activities, decreasing total net position from a deficit of \$25,658,193 as restated at June 30, 2020, to a deficit of \$25,970,028 at June 30, 2021. Unrestricted net assets increased by \$872,666 to a deficit of \$24,491,586 at June 30, 2021. The District's net pension liability, including deferred outflows and inflows of resources, increased by \$1,292,184 during the fiscal year. In addition, the District's net OPEB liability, including deferred outflows and inflows of resources, and inflows of resources, decreased by \$710,695 during the fiscal year.

The District's financial position is the product of many factors.

The District's total revenues were \$20.3 million. Property taxes and unrestricted State aid accounted for most of the District's revenues, contributing 63% of the total. The remainder came from State and federal aid for specific programs, fees charged for services, interest earnings and other local sources.

The total cost of all programs was \$20.6 million. The District's expenses are predominantly related to instructing, caring for (pupil services) and transporting students (69%). The District's operation and maintenance services accounted for 8% of total costs.

The current position of the District's finances can be credited to careful monitoring of economic changes and appropriate cost-cutting measures to maintain programs during these challenging economic times. Despite the ongoing uncertainty of funding revenue from the State of Michigan, the District has endeavored to maintain a positive fund balance.

- The District has conducted a thorough budget analysis and has broken the budget down into specific components and their related expenses. This has allowed the District to prioritize expenses, and also to identify where cuts could occur if necessary.
- Regular updates were provided to the Board of Education during the school year. This information is also
 presented to the community via the District's website transparency reporting.
- Collaboration with the surrounding districts have helped reduce expenditures in many areas including special education, special education, technology, and business services.

Fund Financial Statements

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds - not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs.

The District utilizes two kinds of funds:

• *Governmental funds*: Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, additional information following the governmental funds' statements explain the relationship (or differences) between them.

Financial Analysis of the District's Funds

The District uses funds to record and analyze financial information. Kent City Community Schools' funds are described as follows:

Major Funds

General Fund

The General Fund is the District's primary operating fund. The General Fund had total revenues of \$16,537,351, total expenditures of \$15,028,354 and total other financing uses of \$4,604. The General Fund ended the fiscal year with a \$1,504,393 increase in fund balance for a total fund balance of \$2,304,818, up from \$800,425 at June 30, 2020.

Capital Projects Fund

The 2020 Capital Projects Fund accounts for bond proceeds used to finance voter approved building construction and school improvement projects. During the fiscal year, the fund had bond proceeds, premium and earnings on investments of \$131,173 and total expenditures of \$7,871,444. The fund balance at June 30, 2021 was \$12,267,317, down from \$20,007,588 at June 30, 2020.

Nonmajor Funds

Special Revenue Funds

The District operates three Special Revenue Funds, the Food Service Fund, the Community Service Fund and the Student/School Activity Fund. The total revenue for all Special Revenue funds was \$1,128,484 and total expenditures of \$918,766. The ending fund balances totaled \$688,101. Of the ending fund balances, \$439,070 is attributable to the Food Service Fund, \$34,904 is attributable to the Community Service Fund and \$214,127 is attributable to the Student/School Activity Fund.

Debt Service Funds

The District operated six nonmajor Debt Service Funds. The total revenue for all Debt Service Funds was \$2,048,372, total other financing sources were \$811,181, total expenditures were \$2,455,746, and total other financing uses were \$295,127. The ending fund balances in the Debt Service Funds totaled \$554,667, up from \$445,987 at June 30, 2020.

Capital Projects Fund

There is one nonmajor Capital Projects Fund incorporated into the financial statements of the District. The Building and Site Fund had total revenues of \$242,911 and total expenditures of \$105,963 for the fiscal year. The ending fund balance was \$387,024 at June 30, 2021, up from \$250,076 at June 30, 2020.

General Fund Budgetary Highlights

Over the course of the year, the District revised the annual operating budget three times to comply with Michigan Department of Education guidelines. These budget amendments fall into two categories:

- A budget was adopted in June of 2020 using various assumptions including an expected enrollment decline.
- The budget was amended three times during the year as assumptions were revised. Revisions included adjustments related to student enrollment, the effects of pandemic mitigation, revenue adjustments due to federal and state funding related to the COVID-19 pandemic.

Capital Asset and Debt Administration

Capital Assets

At June 30, 2021, the District had a \$49,000,553 investment in a broad range of capital assets, including land, school buildings, athletic facilities, school buses, and furniture and equipment. (More detailed information about capital assets can be found in Note E in the Notes to Basic Financial Statements.) Total depreciation expense for the year was \$1.2 million.

At June 30, 2021, the District's investments in capital assets (net of accumulated depreciation), increasing by \$5,490,790 from the previous year-end, is detailed as follows:

| Land | \$ 62,544 |
|--------------------------|---------------|
| Land improvements | 231,380 |
| Buildings and additions | 12,611,750 |
| Furniture and equipment | 176,605 |
| Vehicles | 752,838 |
| Construction in progress | 7,880,748 |
| Net Capital Assets | \$ 21,715,865 |

Long-term Obligations

At year end, the District had 37,454,673 in general obligation bonds and other long-term obligations outstanding – a net decrease of 537,000 from last year. During the fiscal year, the District added 916,655 in long-term obligations and retired obligations in the amount of 1,453,655.

The District's bond rating for general obligation debt was affirmed by Standard and Poor's as "AA" with a negative outlook. The District's other obligations include sick leave and early retirement incentive. There is more detailed information about long-term liabilities in Note G in the Notes to Basic Financial Statements.

Factors Bearing on the District's Future

At the time these financial statements were prepared and audited, the District was aware of the following existing circumstances that could significantly affect its financial health in the future:

- The student count is a crucial factor affecting the budget. State foundation revenue is calculated based on the student count. It is difficult to predict how enrollment might change as the country emerges from the pandemic, so we have planned and budgeted conservatively.
- The Non-Homestead property tax was rolled back in 2020 to 17.8524 mills and the sinking fund was rolled back to 0.9894 mills due to strong increases in property values. The debt levy is at 8.25 mills. Expected strong increases in property values could result in future rollbacks to the non-homestead and sinking fund levies. These two levies expire in 2022 at which time the school district will need to decide whether to ask voters to renew both levies at the original values of 18 mills and 1 mill.
- The Non-Homestead property tax remains at 18 mills, debt at 8.25 mills and sinking fund at 1 mill.
- The District is in the middle of a \$22 million dollar bond project which has allowed it to make needed capital improvements to the school facilities and grounds, along with purchasing technology and buses.
- The COVID-19 pandemic has resulted in many challenges that have impacted students and families. The school district is planning for added costs due to students who have fallen behind academically. We are committed to addressing these unique needs, but there will be a cost for this additional work. We are grateful for additional funding from the federal and state governments that will assist with helping students make up for the classroom time missed during the pandemic.

Contacting the District's Financial Management

This financial report is designed to provide the District's citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Business Office, Kent City Community Schools, 200 North Clover Street, Kent City, Michigan, 49330.

BASIC FINANCIAL STATEMENTS

KENT CITY COMMUNITY SCHOOLS Statement of Net Position June 30, 2021

| | Governmental Activities |
|--|---|
| Assets Cash equivalents, deposits and investments (Note B) Accounts receivable Due from other governmental units (Note C) Inventory Prepaid expenses Capital assets not being depreciated (Note E) Capital assets being depreciated, net (Note E) | \$ 18,562,432 34,442 2,775,914 3,560 1,138 7,943,292 13,772,573 |
| Total Assets | 43,093,351 |
| Deferred Outflows of Resources Loss on advance bond refundings, net Deferred pension amounts Deferred OPEB amounts | 84,634 5,450,305 2,003,698 |
| Total Deferred Outflows of Resources | 7,538,637 |
| Liabilities Accounts payable Loans payable (Note F) Due to other governmental units (Note C) Payroll liabilities payable Accrued interest payable Salaries payable Unearned revenue Long-term liabilities (Note G): Due within one year Due in more than one year Net pension liability Net OPEB liability Total Liabilities | 1,193,690 2,176,000 614,823 120,751 222,410 595,278 470,441 1,711,250 35,743,423 25,915,007 3,972,420 72,735,493 |
| Deferred Inflows of Resources | |
| Deferred pension amounts Deferred OPEB amounts | 480,927 3,385,596 |
| Total Deferred Inflows of Resources | 3,866,523 |
| Net Position Net investment in capital assets Restricted for: Capital projects Debt service Community services Food service Student/school activity | (2,890,400) 387,024 336,833 34,904 439,070 214,127 |
| Unrestricted (deficit) | (24,491,586) |
| Total Net Position | \$ (25,970,028) |

See accompanying notes to basic financial statements.

KENT CITY COMMUNITY SCHOOLS Statement of Activities For the year ended June 30, 2021

| Functions/Programs | Expenses | I Char for Ser | | enues Dperating Grants | Net (Expense) Revenue and Changes in Net Position |
|--|--|----------------------|--------------------------|--|--|
| Governmental Activities Instruction Supporting services Food service Community services Other Interest on long-term debt | \$ 9,523,541 8,562,071 788,875 190,804 42,113 1,506,206 | | - 1,857 3,197 - | \$ 5,706,401 34,884 906,980 25,966 10,994 | \$ (3,817,140) (8,527,187) 139,962 (151,641) (31,119) (1,506,206) |
| Total Governmental Activities | \$ 20,613,610 | \$ 3. | 5,054 | \$ 6,685,225 | (13,893,331) |
| | General Revenues Taxes: Property taxes, levied for general operations Property taxes, levied for debt service Property taxes, levied for capital improvements State school aid, unrestricted Interest and investment earnings Other | | | 610,433 2,034,374 240,122 9,879,012 147,800 669,755 | |
| | Total Ge | neral Re | venues | | 13,581,496 |
| | Change in Net Position | | | (311,835) | |
| | Net Position - Beginning of Year as restated (Note L)Net Position - End of Year | | | (25,658,193) \$ (25,970,028) | |

KENT CITY COMMUNITY SCHOOLS Balance Sheet Governmental Funds June 30, 2021

| Assets | General | 2020 Construction | Nonmajor | Total |
|--|---|---------------------------------------|---|---|
| Cash equivalents, deposits and investments (Note B) Accounts receivable Due from other funds (Note D) Due from other governmental units (Note C) Inventory Prepaid expenditures | \$ 3,154,305 34,181 442,338 2,746,688 1,086 | \$ 13,402,143 | \$ 2,005,984 261 4 29,226 3,560 52 | \$ 18,562,432 34,442 442,342 2,775,914 3,560 1,138 |
| Total Assets | \$ 6,378,598 | \$ 13,402,143 | \$ 2,039,087 | \$ 21,819,828 |
| Liabilities and Fund Balances | | | | |
| Liabilities Accounts payable Loans payable (Note F) Due to other funds (Note D) Due to other governmental units Payroll liabilities payable Accrued interest Salaries payable Unearned revenue | \$ 99,895 2,176,000 614,823 120,751 4,576 595,278 462,457 | \$ 1,069,929 64,897 - - - | \$ 23,866 377,445 - - - 7,984 | |
| Total Liabilities | 4,073,780 | 1,134,826 | 409,295 | 5,617,901 |
| Fund Balances (Note A) Nonspendable Restricted Unassigned | 1,086 2,303,732 | 12,267,317 | 3,612 1,626,180 | 4,698 13,893,497 2,303,732 |
| Total Fund Balances | 2,304,818 | 12,267,317 | 1,629,792 | 16,201,927 |
| Total Liabilities and Fund Balances | \$ 6,378,598 | \$ 13,402,143 | \$ 2,039,087 | \$ 21,819,828 |

KENT CITY COMMUNITY SCHOOLS Reconciliation of Total Governmental Fund Balances to Net Position of Governmental Activities June 30, 2021

| Total governmental fund balances | | \$ 16,201,927 |
|---|--|-----------------|
| Amounts reported for governmental activities in the Statement of Net Position are different because: | | |
| Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds. The cost of assets is \$49,000,553 and accumulated depreciation is \$27,284,688. | | 21,715,865 |
| Bond refunding losses are not expensed but are amortized over the life of the new bond issue. | | 84,634 |
| Long-term obligations, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-term liabilities at year end consist of: | | |
| General obligation bonds State school bond loan Bond premium Accumulated sick leave/early retirement incentive | \$ (31,605,000) (957,041) (4,396,175) (496,457) | (37,454,673) |
| Accrued interest is not included as a liability in governmental funds. | | (217,834) |
| Net pension liability and related deferred outflows/inflows of resources are not included as assets/liabilities in governmental funds: Net pension liability | (25,915,007) | |
| Deferred outflows Deferred inflows | 5,450,305 (480,927) | (20,945,629) |
| Net OPEB liability and related deferred outflows/inflows of resources are not included as assets/liabilities in governmental funds: | | |
| Net OPEB liability Deferred outflows Deferred inflows | (3,972,420) 2,003,698 (3,385,596) | (5,354,318) |
| Total net position - governmental activities | | \$ (25,970,028) |

See accompanying notes to basic financial statements.

KENT CITY COMMUNITY SCHOOLS Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the year ended June 30, 2021

| | General | 2020 Construction | Nonmajor | Total |
|--|--|---------------------------------------|---|--|
| Revenues Local sources Non-educational sources State sources Federal sources Interdistrict sources | \$ 917,054 12,312,292 2,005,125 1,302,880 | \$ 131,173 - - | \$ 2,475,827 1,726 44,263 897,951 | \$ 3,524,054 1,726 12,356,555 2,903,076 1,302,880 |
| Total Revenues | 16,537,351 | 131,173 | 3,419,767 | 20,088,291 |
| Expenditures Current: Instruction Supporting services Food service Community services Capital outlay Debt service: Principal repayment Interest and fiscal charges Bond issuance costs | 8,618,241 6,306,628 103,485 - - - | 190,620 - 7,680,651 - 173 | 245,100 738,824 32,417 8,388 910,000 1,545,746 | 8,618,241 6,742,348 738,824 135,902 7,689,039 910,000 1,545,746 173 |
| Total Expenditures | 15,028,354 | 7,871,444 | 3,480,475 | 26,380,273 |
| Excess (Deficiency) of Revenues Over Expenditures | 1,508,997 | (7,740,271) | (60,708) | (6,291,982) |
| Other Financing Sources (Uses) Transfers in Transfers out School bond loan fund proceeds Other transactions | (4,604) | | 295,127 (295,127) 516,054 | 295,127 (295,127) 516,054 (4,604) |
| Total Other Financing Sources (Uses) | (4,604) | | 516,054 | 511,450 |
| Net Change in Fund Balances | 1,504,393 | (7,740,271) | 455,346 | (5,780,532) |
| Fund Balances, Beginning of Year | 800,425 | 20,007,588 | 1,174,446 | 21,982,459 |
| Fund Balances, End of Year | \$2,304,818 | \$ 12,267,317 | \$ 1,629,792 | \$16,201,927 |

See accompanying notes to basic financial statements.

KENT CITY COMMUNITY SCHOOLS Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the year ended June 30, 2021

| Net change in fund balances - total governmental funds | \$ (5,780,532) |
|--|----------------|
| Amounts reported for governmental activities in the Statement of Activities are different because: | |
| Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of these assets is capitalized and allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation expense for the current period. | |
| Capital outlays \$ 6,672,598 Depreciation expense (1,181,808 | |
| Proceeds from the sale of bonds are an other financing source in the governmental funds, but increase long-term obligations in the Statement of Net Position. | (536,246) |
| Bond premium is amortized over the life of the new bond issue on the Statement of Activities. | 213,484 |
| Losses on advanced bond refundings are amortized over the life of the new bond issue in the Statement of Activities. | (17,144) |
| Repayment of bond principal is an expenditure in the governmental funds, but it reduces long-term obligations in the Statement of Net Position and does not effect the Statement of Activities: Repayment of general obligation bonds | 910,000 |
| Interest on long-term obligations in the Statement of Activities differs from the amount reported on the governmental funds because interest is recorded as an expenditure in the funds when it is due and paid, and thus requires the use of current financial resources. In the Statement of Activities, however, interest expense is recognized as the interest accrues regardless of when it is paid. | 39,540 |
| In the Statement of Net Position, severance pay and accumulated sick leave are measured by the amounts earned during the year. In the governmental funds, however, expenditures are measured by the amount of financial resources used (essentially, the amounts actually paid). This year the amount of these benefits earned (\$380,409) exceeded the amounts used/paid (\$330,171). | (50,238) |
| The changes in net pension liability and related deferred outflows/inflows of resources are not included as revenues/expenditures in governmental funds. | (1,292,184) |
| The changes in net OPEB liability and related deferred outflows/inflows of resources are not included as revenues/expenditures in governmental funds. | 710,695 |
| Total changes in net position - governmental activities | \$ (311,835) |

KENT CITY COMMUNITY SCHOOLS General Fund Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual For the year ended June 30, 2021

| | Budgeted | Amounts | | Variance With Final Budget | |
|------------------------------------|------------|--------------|--------------|-------------------------------|--|
| | Original | Final | Actual | | |
| Revenues | | | | | |
| Local sources | \$ 738,138 | \$ 824,475 | \$ 917,054 | \$ 92,579 | |
| State sources | 11,079,217 | 12,455,793 | 12,312,292 | (143,501) | |
| Federal sources | 941,551 | 1,843,875 | 2,005,125 | 161,250 | |
| Interdistrict sources | 1,254,934 | 1,442,632 | 1,302,880 | (139,752) | |
| Total Revenues | 14,013,840 | 16,566,775 | 16,537,351 | (29,424) | |
| Expenditures | | | | | |
| Current: | | | | | |
| Instruction: | | | | | |
| Basic programs | 5,682,945 | 6,806,055 | 6,838,595 | (32,540) | |
| Added needs | 1,855,473 | 2,332,702 | 1,779,646 | 553,056 | |
| Supporting services: | | | | | |
| Pupil services | 885,070 | 978,220 | 925,076 | 53,144 | |
| Instructional staff services | 415,191 | 552,410 | 528,545 | 23,865 | |
| General administrative services | 464,427 | 500,184 | 490,639 | 9,545 | |
| School administrative services | 1,102,392 | 1,114,798 | 1,052,689 | 62,109 | |
| Business services | 341,859 | 393,113 | 402,753 | (9,640) | |
| Operation and maintenance services | 1,334,466 | 1,370,039 | 1,191,941 | 178,098 | |
| Pupil transportation services | 1,145,565 | 930,011 | 841,818 | 88,193 | |
| Central services | 192,610 | 297,308 | 405,558 | (108,250) | |
| Other support services | 522,097 | 530,038 | 467,609 | 62,429 | |
| Community services | 137,412 | 134,964 | 103,485 | 31,479 | |
| Total Expenditures | 14,079,507 | 15,939,842 | 15,028,354 | 911,488 | |
| Excess of Revenues | | | | | |
| over Expenditures | (65,667) | 626,933 | 1,508,997 | 882,064 | |
| Other Financing Uses | | | | | |
| Other transactions | | | (4,604) | 4,604 | |
| Net Change in Fund Balances | (65,667) | 626,933 | 1,504,393 | 886,668 | |
| Fund Balances, Beginning of Year | 800,425 | 800,425 | 800,425 | | |
| Fund Balances, End of Year | \$ 734,758 | \$ 1,427,358 | \$ 2,304,818 | \$ 882,064 | |

NOTES TO BASIC FINANCIAL STATEMENTS

Note A – Summary of Significant Accounting Policies

Kent City Community Schools (the "District") was organized under the School Code of the State of Michigan and services a population of approximately 1,262 students. The District is governed by an elected Board of Education consisting of seven members and administered by a Superintendent who is appointed by the aforementioned Board. The District provides a comprehensive range of educational services as specified by state statute and Board of Education policy. These services include elementary education, secondary education, pre-school programs, athletic activities, special education, community services and general administrative services. The Board of Education also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

The financial statements of the District have been prepared in conformity with accounting principles generally accepted in the United States of America as applicable to school districts. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The District's significant accounting policies are described below.

1. Reporting Entity

The financial reporting entity consists of a primary government and its component units. The District is a primary government because it is a special-purpose government that has a separately elected governing body, is legally separate and is fiscally independent of other state or local governments. Furthermore, there are no component units combined with the District for financial statement presentation purposes, and the District is not included in any other governmental reporting entity. Consequently, the District's financial statements include the funds of those organizational entities for which its elected governing board is financially accountable.

2. District-wide and Fund Financial Statements

District-wide Financial Statements – The district-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) present financial information about the District as a whole. The reported information includes all of the nonfiduciary activities of the District. The District does not allocate indirect costs and, for the most part, the effect of interfund activity has been removed. These statements are to distinguish between the *governmental* and *business-type activities* of the District. *Governmental activities* normally are supported by taxes and intergovernmental revenues, and are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. The District does not have any *business-type activities*.

The Statement of Net Position is reported on the full accrual, economic resources basis, which recognizes all long-term assets as well as all long-term debt and obligations. The District's net position is reported in three parts: invested in capital assets, net of related debt; restricted net assets, and unrestricted net assets.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function. *Program revenues* include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Property taxes, unrestricted state aid, interest earnings and other items not included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds. Major individual governmental funds are reported as separate columns in the fund financial statements. The General Fund and the 2020 Capital Projects Fund are the District's major funds. Non major funds are aggregated and presented in a single column.

Fund Financial Statements – Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Fund level statements include a Balance Sheet and a Statement of Revenues, Expenditures and Changes in Fund Balances. The Balance Sheet reports current assets, current liabilities and fund balances. The Statement of Revenues, Expenditures and Changes in Fund Balances. This differs from the economic resources measurement focus used to report at the district-wide level. Reconciliations between the two sets of statements are provided in separate statements.

Revenues are recognized when susceptible to accrual; i.e., both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days after the end of the current fiscal period. Expenditures are generally recorded when the liability is incurred, if they are paid within 60 days after the end of the current fiscal period. The exception to this general rule is that principal and interest on long-term debt is recognized when due.

Revenues susceptible to accrual are property taxes, state aid, federal and interdistrict revenues and investment income. Other revenues are recognized when received. Deferred revenue arises when a potential revenue does not meet both the measurable and available criteria for recognition in the current period. Deferred revenue also arises when resources are received by the District before it has a legal claim to them, as when grant monies are received prior to the incurrence of the qualifying expenditures.

3. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

District-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met.

The State of Michigan utilizes a foundation allowance approach, which provides for a specific annual amount of revenue per student based on a state-wide formula. The foundation allowance is funded from a combination of state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The State portion of the foundation allowance is provided from the State's School Aid Fund and is recognized as revenues in accordance with state law and accounting principles generally accepted in the United States of America.

Governmental Funds

Governmental funds are those funds through which most school district functions typically are financed. The acquisition, use, and balances of a school district's expendable financial resources and the related current liabilities are accounted for through governmental funds.

General Fund—The General Fund is the general operating fund of a school district. It is used to account for all financial resources, except those required to be accounted for in another fund. Included are all transactions related to the current operating budget.

Special Revenue Funds—Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes.

School Service Funds—School Service Funds are used to segregate, for administrative purposes, the transactions of a particular activity from regular revenue and expenditure accounts. A school district maintains full control of these funds. The School Service Funds maintained by the District are the Food Service, the Community Service and the School/Student Activity Special Revenue Funds.

Debt Service Funds—Debt Service Funds are used to account for the accumulation of resources for, and the payment of, long-term debt (bonds, notes, loans, leases and school bond loan) principal, interest, and related costs.

Capital Projects Funds—Capital Projects Funds are used to record bond proceeds, property tax revenues or other revenues and the disbursement of monies specifically designated for acquiring new school sites, buildings, equipment and for major remodeling and repairs. The funds are retained until the purpose for which the funds were created has been accomplished.

The Building and Site Capital Projects Fund includes capital project activities funded with a sinking fund millage; the District has complied with the applicable provisions of Section 1212 (I) of the Revised School Code and the State of Michigan Department of Treasury Letter No. 01-95.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted as they are needed.

4. Budgets and Budgetary Accounting

State of Michigan Public Act 621 (the Uniform Budgetary and Accounting Act) requires that the General Fund of a school district be under budgetary control and that both budgeted and actual financial results do not incur a deficit. Kent City Community Schools has also adopted budgets for its Special Revenue Funds. A school district's General Appropriations Resolution (the "budget") must be adopted before the beginning of each fiscal year. No violations (dollar deviations) from a district's budget may occur without a corresponding amendment to the budget. A school district has the ability to amend the budget provided that the amendment is prior to the occurrence of the deviation and prior to the fiscal year-end. A school district may also permit the chief administrative or fiscal officer to execute transfers between line items, within defined dollar or percentage limits, without prior approval of the Board of Education. Expenditures may not legally exceed budgeted appropriations at the function level. All appropriations lapse at the end of the fiscal year.

Kent City Community Schools utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

• Starting in the spring, District administrative personnel and department heads work with the Superintendent to establish proposed operating budgets for the fiscal year commencing the following July 1.

- In June, preliminary operating budgets are submitted to the Board of Education. These budgets include proposed expenditures and the means of financing them.
- Prior to June 30, a public hearing is held to obtain taxpayer comments on the proposed budgets.
- After the budgets are finalized, the Board of Education adopts an appropriations resolution setting forth the amount of the proposed expenditures and the sources of revenue to finance them.
- The original General Fund, the Food Service and Student/School Special Revenue Funds budgets were amended during the year in compliance with State of Michigan Public Act 621 (the Uniform Budgetary and Accounting Act).
- The District did not prepare a budget for the Community Services Special Revenue Fund during the 2020-21 fiscal year.
- Budgets for the General Fund, the Food Service and Student/School Special Revenue Funds were adopted on the modified accrual basis of accounting, which is consistent with accounting principles generally accepted in the United States of America.

5. Encumbrances

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budget integration in the governmental funds. There were no substantial encumbrances outstanding at year end.

6. Investments

Investments are recorded at fair value. Investment income is composed of interest and net changes in the fair value of applicable investments.

7. Inventories and Prepaid Items

Inventories are valued at cost (first-in, first-out). Inventories of the General Fund consist of teaching and custodial supplies. Inventories of the Food Service Fund consist of food and other nonperishable supplies. Disbursements for inventory-type items are recorded as expenditures at the time of use for each fund. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the district-wide and fund financial statements. The cost of prepaid items is recorded as expenses/expenditures when consumed rather than when purchased.

8. Capital Assets

Capital assets, which include land, land improvements, buildings and improvements, vehicles and furniture and equipment, are reported in the district-wide financial statements. Assets having a useful life in excess of one year and whose costs exceed \$5,000 are capitalized. Capital assets are stated at historical cost or estimated historical cost where actual cost information is not available. Donated capital assets are stated at fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of an asset or materially extend an asset's useful life are not capitalized. Improvements are capitalized and depreciated over the remaining useful life of the related assets.

Land improvements, buildings and improvements, vehicles and furniture and equipment are depreciated using the straight-line method over the following estimated useful lives:

| Land improvements | 10 - 20 years |
|----------------------------|---------------|
| Buildings and improvements | 40 - 50 years |
| Furniture and equipment | 3 - 10 years |
| Vehicles | 5 - 10 years |

9. Long-term Obligations

In the district-wide financial statements, long-term debt and other long-term obligations are reported as liabilities on the Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds. Bonds payable are reported at the total amount of bonds issued.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuance are reported as other financing sources while discounts on debt issuance are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as expenditures.

10. Early Retirement Incentive/Accumulated Sick Leave

Early retirement incentive and accumulated sick leave at June 30, 2021 has been computed and recorded in the district-wide financial statements of the District. Eligible District employees who retire are entitled to a termination leave payment based on their age and years of service. Employees who leave the District are also entitled to reimbursement for a portion of their unused sick days. At June 30, 2021, the accumulated liabilities for early retirement incentive and accumulated sick leave, including salary related payments (expected to be financed by General Fund revenues), amounted to \$496,457.

11. Retirement Plan

Governmental Accounting Standards Board (GASB) Statement No. 68, Accounting and Financial Reporting for Pensions, and Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date, were implemented by the District during the fiscal year ended June 30, 2015. These Statements establish standards for measuring and recognizing liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. For defined benefit pensions, the Statements identify the methods and assumptions that should be used to project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to periods of employee service. Note disclosure and required supplementary information requirements about pensions also are addressed. Distinctions are made regarding the particular requirements for employers based on the number of employers whose employees are provided with pensions through the pension plan and whether pension obligations and pension plan assets are shared. Cost sharing employer pension plans – pension plans in which the pension obligations to the employees of more than one employer are pooled and plan assets can be used to pay the benefits of the employees of any employer that provides pensions through the pension plan.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Michigan Public School Employees' Retirement System (MPSERS) and additions to/deductions from MPSERS fiduciary net position have been determined on the same basis as they are reported by MPSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Plan investments are reported at fair value.

12. Postemployment Benefits Other Than Pensions

Governmental Accounting Standards Board (GASB) Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, was implemented by the District during the fiscal year ended June 30, 2018. This Statement establishes standards for recognizing and measuring (OPEB) liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. For defined benefit OPEB plans, the Statement identifies the methods and assumptions that are required to be used to project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to periods of employee service. Note disclosure and required supplementary information requirements about OPEB are also addressed. Distinctions are made regarding the particular requirements depending upon whether the OPEB plans through which the benefits are provided are administered through trusts that meet specific criteria. Cost-sharing employers are those whose employees are provided with defined benefit OPEB through cost-sharing multiple-employer OPEB plans.—OPEB plans in which the OPEB obligations to the employees of more than one employer are pooled and plan assets can be used to pay the benefits of the employees of any employer that provides OPEB through the OPEB plan.

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Michigan Public School Employees' Retirement System (MPSERS) and additions to/deductions from MPSERS fiduciary net position have been determined on the same basis as they are reported by MPSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Plan investments are reported at fair value.

13. Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The District has three such items that qualify for reporting in this category: the deferred charge on a previous year's bond refunding, the deferred outflows relating to the recognition of net pension liability on the financial statements and the deferred outflows relating to the recognition of the net OPEB liability on the financial statements.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The District has two types of items that qualify for reporting in this category: the deferred inflows of resources relating to the recognition of net pension liability on the financial statements and the deferred inflows of resources relating to the recognition of net OPEB liability on the financial statements.

14. Net Position

Net position represents the difference between assets and liabilities. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition or construction of those assets. Net position is reported as restricted when there are limitations imposed on their use either through legislation or through external restrictions imposed by creditors, grantors, laws or regulations from other governments.

15. Fund Balance

The District has adopted Governmental Accounting Standards Board (GASB) Statement No. 54 *Fund Balance Reporting and Governmental Fund Type Definitions*. The stated objective of GASB Statement No. 54 is to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This Statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds, detailed as follows:

- Nonspendable resources that cannot be spent because they are either (a) not in spendable form (inventories and prepaid amounts) or (b) legally or contractually required to be maintained intact (the principal of a permanent fund).
- Restricted resources that cannot be spent because of (a) constraints externally imposed by creditors (debt covenants), grantors, contributors, or laws or regulations or (b) imposed by law through constitutional provisions or enabling legislation and includes a legally enforceable requirement that those resources be used only for the specific purposes stipulated in the legislation.
- Committed resources that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority (Board of Education). Those committed amounts cannot be used for any other purpose unless the government removes or changes the specified uses by taking the same type of action it employed to previously commit those amounts. Committed fund balance does not lapse at year end.
- Assigned resources that are constrained by the government's *intent* to be used for specific purposes, but are neither restricted nor committed. Intent should be expressed by (a) the governing body itself or (b) a body or official to which the governing body has designated the authority to assign amounts to be used for specific purposes. Assigned fund balance does not lapse at year end.
- Unassigned unassigned fund balance is the residual classification for the General Fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund. The General Fund should be the only fund that reports a positive unassigned fund balance amount.

As Kent City Community Schools has not established a policy for its use of unrestricted fund balance amounts, it considers that committed amounts would be reduced first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

16. Interfund Activity

Flows of cash from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers between governmental funds are eliminated in the Statement of Activities. Interfund transfers in the fund financial statements are reported as other financing sources/uses.

17. Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Note B – Cash Equivalents and Investments

The State of Michigan allows a political subdivision to authorize its Treasurer or other chief fiscal officer to invest surplus funds belonging to and under the control of the entity as follows:

- Bonds, bills, or notes of the United States; obligations, the principal and interest of which are fully guaranteed by the United States; or obligations of the State.
- Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution, but only if the financial institution is a state or nationally charted bank or a state or federally chartered savings and loan association, savings bank, or credit union whose deposits are insured by an agency of the United States government and that maintains a principal office or branch office located in this State under the laws of this State or the United States.
- Commercial paper rated at the time of purchase within the 2 highest classifications established by not less than 2 standard rating services and that matures not more than 270 days after the date of the purchase.
- Securities issued or guaranteed by agencies or instrumentalities of the United States government.
- United States government or Federal agency obligation repurchase agreements.
- Banker's acceptances issued by a bank that is a member of the Federal Deposit Insurance Corporation.
- Mutual funds composed entirely of investment vehicles which are legal for direct investment by a school district in Michigan.
- Investment pools, as authorized by the surplus funds investment pool act, Act No. 367 of the Public Acts of 1982, being sections 129.11 to 129.118 of the Michigan Compiled Laws, composed entirely of instruments that are legal for direct investment by a school district in Michigan.

Balances at June 30, 2021 related to cash equivalents and investments are detailed in the Basic Financial Statements as follows:

Statement of Net Position: Governmental activities

Cash Equivalents

Depositories actively used by the District during the year are detailed as follows:

1. ChoiceOne Bank

Cash equivalents consist of bank checking and savings accounts.

June 30, 2021 balances are detailed as follows:

Cash equivalents

Custodial Credit Risk as Related to Cash Equivalents

Custodial credit risk is the risk that in the event of bank failure, the District's deposits may not be returned to the District. Protection of District cash equivalents is provided by the Federal Deposit Insurance Corporation. At year end, the carrying amount of the District's cash equivalents was \$4,169,376 and the bank balance was \$4,036,523. Of the bank balance, \$841,413 was covered by federal depository insurance and \$3,195,110 was uninsured and uncollateralized.

Restricted Cash

Restricted cash consists of cash held in escrow.

June 30, 2021 balances are detailed as follows:

| U.S. Bank \$ | 937,576 |
|--------------|---------|
|--------------|---------|

Investments

As of June 30, 2021, the District had the following investments:

| Michigan Liquid Asset Fund Plus | \$ | 4,630,781 |
|---------------------------------------|----|------------|
| U.S. Treasury Notes – matures 2021-22 | | 7,556,147 |
| Federal Agency Bonds – matures 2022 | | 1,208,308 |
| Fremont Area Community Foundation | | 60,244 |
| | \$ | 13,455,480 |

The Michigan Liquid Asset Fund Plus (MILAF+) is an external pooled investment fund that includes qualified investments in accordance with the applicable sections of the School Code. MILAF+ is not regulated or registered with the Securities Exchange Commission. The MILAF+ Fund is carried at amortized cost and was rated AAAm by Standard & Poor's rating agency.

\$ 18,562,432

\$ 4,169,376

The Fremont Area Community Foundation holds the scholarship funds for the School/Student Activity Fund in an external pooled investment fund. The fund is not rated, regulated, or registered with the Securities Exchange Commission.

Fair Market Value Measurement

The District is required to disclose amounts within a framework established for measuring value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in the active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described as follows:

Level 1: Quoted prices in the active markets for identical securities.

Level 2: Prices determined using other significant observable inputs. Observable inputs are inputs that other market participants may use in pricing a security. These may include prices for similar securities, interest rates, prepayment speeds, credit risk and others.

Level 3: Prices determined using significant unobservable inputs. In situations where quoted prices or observable inputs are unavailable or deemed less relevant, unobservable inputs may be used. Unobservable inputs reflect the District's own assumptions about the factors market participants would use in pricing and investment and would be based on the best information available. The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

| Investments by Fair Value Level | June | e 30, 2021 | Fair V Measurem Other Sig Observab (Lev | ent Using gnificant le Inputs | Fair Val Measuremen Other Signi Observable (Level 2 | t Using ficant Inputs |
|-----------------------------------|------|------------|---|-------------------------------------|---|-----------------------------|
| U.S. Treasury Securities | \$ | 7,556,147 | \$ | 7,556,147 | \$ | - |
| Federal Agency Securities | | 1,208,308 | | 1,208,308 | | - |
| Fremont Area Community Foundation | | 60,244 | | - | | 60,244 |

Credit Risk as Related to Investments

Credit risk is the risk that an issuer, or other counterparty to an investment, will not fulfill its obligation. The District's investment policy does not specifically address credit risk, but minimizes its credit risk by limiting investments to the types allowed by the State. The weighted average maturity (WAM), in years, for the Fixed Income U.S. Treasury and Federal Agency Securities is 0.586.

Interest Rate Risk

The District minimizes interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market.

Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of the District's investment in a single issuer. The District's investment policy places no restrictions on the amount or percentage that may be invested in any one type of security.

Foreign Currency Risk

The District is not authorized to invest in investments which have this type of risk.

Note C – State School Aid/Property Taxes

On March 15, 1994, the voters of the State of Michigan approved Proposal A, which increased the State Sales and Use Tax rates from 4% to 6% and established a State Education Tax at a rate of 6 mills on all property, except that which is exempt by law from ad valorem property taxes, and dedicated the additional revenues generated to Michigan school districts.

These additional State revenues pass through to Michigan school districts in the form of a per pupil "Foundation Allowance" paid on a "blended count" of District pupil membership in February 2020 and October 2020. The 2020-21 "Foundation Allowance" for Kent City Community Schools was \$8,111 for 1,307 "Full Time Equivalent" students, generating \$12,644,217 in State aid payments to the District, of which \$2,293,619 was paid to the District in July and August 2021 and included in "Due From Other Governmental Units" of the General Fund and the Food Service Special Revenue Fund of the District.

Property taxes for the District are levied July 1 and December 1 (the tax lien dates) under a split-levy system by the Townships of Casnovia, Chester, Grant, Solon, Sparta, and Tyrone, and due 75 days after the levy date. The taxes are then collected by each governmental unit and remitted to the District. The County of Kent, Muskegon, Newaygo and Ottawa, through its Delinquent Tax Revolving Fund, advances all delinquent real property taxes at March 1 to the District each year prior to June 30.

Section 1211(1) of 1993 PA 312 states that beginning in 1994, the board of a school district shall levy not more than 18 mills, if approved by voters, for school operating purposes, or the number of mills levied in 1993, whichever is less, on non-homestead property only, in order to be eligible to receive funds under the State School Aid Act of 1979. After 1996, electors may approve a 3 mill "Local Enhancement Millage" which must be shared between all local districts in each respective county intermediate district.

District electors previously (May 2018) approved a five year operating millage extension for the 18 mill non homestead property tax. However, only 17.8524 mills were levied due to Headlee Rollback.

The District levied 8.25 mills for debt service purposes, and 0.9894 mills for building and site, applied on all taxable property in the District.

Taxable property in the District is assessed initially at 50% of true cash value by the assessing officials of the various units of government that comprise the District. These valuations are then equalized by the county and finally by the State of Michigan, generating the State Equalized Valuation. Taxable valuation increases will be limited, or capped (known as capped valuation), at 5% or the rate of inflation, whichever is less. With the implementation of Proposal A and Public Act 36, taxable property is now divided into two categories: PRE and NPRE.

A principal residence exemption property (PRE) is exempt from the 18 mill "School Operating" tax. It is not exempt from the 6 mill "State Education" tax, any voted "Local Enhancement Millage" nor any additional voted millage for the retirement of debt.

Non-principal residence exemption property (NPRE) is subject to all District levies. However, since Public Act 36, establishing the Michigan Business Tax, was signed into law, Public Acts 37-40 of 2007 now exempt Industrial Personal Property from the 6 mill State Education Tax and up to 18 mills of local school district operating millage (includes property under Industrial Facilities Tax exemptions); and exempt Commercial Personal Property from up to 12 mills of local school district operating millage (exceptions may apply).

The District is subject to tax abatements granted by the Counties of Kent, Muskegon, Newaygo and Ottawa, with local businesses under the Plant Rehabilitation and Industrial Development Districts Act, (known as the Industrial Facilities Exemption) PA 198 of 1974, as amended, provides a tax incentive to manufacturers to enable renovation and expansion of aging facilities, assists in the building of new facilities, and promotes the establishment of high tech facilities. An Industrial Facilities Exemption (IFE) certificate entitles the facility to exemption from ad valorem real and/or personal property taxes for a term up to 12 years as determined by the local unit of government. The agreements entered into by each local unit include claw back provisions should the recipient of the tax abatement fail to fully meet its commitments, such as employment levels and timeliness for relocation. The tax abated property taxes are calculated by applying half the local property tax millage rate on the total IFT taxable value. This amounts to a reduction in property tax revenue of approximately 50%.

For the year ended June 30, 2021, the District's property tax revenues were reduced by approximately \$100 under these agreements.

Note D –Interfund Receivables/Payables and Transfers

Amounts due from/to other funds representing unreimbursed expenditures at June 30, 2021 are detailed as follows:

| | Due From | | Due To | |
|---|----------|-------------------|--------|--------|
| Major Fund General Fund: Special Revenue Fund: | ¢ | 20.1/2 | ¢ | |
| Food Service Fund | \$ | 30,163 | \$ | - |
| Student/School Activity Fund Debt Service Funds: | | 22,395 | | - |
| 2006 Debt Service Fund | | 4,549 | | - |
| 2020 SBLF Refunding Debt Service Fund | | 99,958 | | - |
| Capital Projects Funds: Building and Site Sinking Fund 2020 Capital Projects Fund Capital Projects Fund: | | 220,376 64,897 | | - |
| 2020 Capital Projects Fund: General Fund | | | | 64,897 |
| Total Major Funds | | 442,338 | | 64,897 |

| | Due From | | <u> </u> | Due To |
|--|----------|---------|----------|---------|
| Nonmajor Funds | | | | |
| Special Revenue Fund: | | | | |
| Food Service Fund: | ¢ | | ¢ | 20.172 |
| General Fund | \$ | - | \$ | 30,163 |
| Student/School Activity Fund: | | | | |
| General Fund | | - | | 22,395 |
| Debt Service Funds: | | | | |
| 2006 Debt Service Fund: | | | | |
| General Fund | | - | | 4,549 |
| 2015 Debt Service Fund: | | | | |
| 2020 SBLF Refunding Debt Service Fund | | 4 | | - |
| 2020 SBLF Refunding Debt Service Fund: | | | | |
| General Fund | | - | | 99,958 |
| 2015 Debt Service Fund | | - | | 4 |
| Capital Projects Fund: | | | | |
| Building and Site Sinking Fund: | | | | |
| General Fund | | | | 220,376 |
| | | | | |
| Total Nonmajor Funds | | 4 | | 377,445 |
| Total All Funds | \$ | 442,342 | \$ | 442,342 |

Operating transfers between funds during the year ended June 30, 2021 were as follows:

| | Transfers In | | Transfers Out | |
|--|--------------|---------|---------------|---------|
| Nonmajor Funds | | | | |
| Debt Service Funds: | | | | |
| 2005 Debt Service Fund: | | | | |
| 2020 SBLF Refunding Debt Service Fund | \$ | - | \$ | 305 |
| 2010 Debt Service Fund: | | | | |
| 2020 SBLF Refunding Debt Service Fund | | - | | 294,822 |
| 2020 SBLF Refunding Debt Service Fund: | | | | |
| 2020 SBLF Refunding Debt Service Fund | | 295,127 | | - |
| | | 205 127 | | 205 127 |
| Total Nonmajor Funds | | 295,127 | | 295,127 |
| Total All Funds | \$ | 295,127 | \$ | 295,127 |

Note E – Capital Assets

Capital asset activity for the year ended June 30, 2021 was as follows:

| | Balances July 1, 2020 | Additions | Deductions | Balances June 30, 2021 |
|--|---|---|-------------------|---|
| Capital assets not depreciated: Land Construction in progress Total capital assets not being depreciated | \$ 62,544 1,462,270 1,524,814 | \$ | \$ - - \$ - | \$ 62,544 7,880,748 7,943,292 |
| Capital assets being depreciated: Land improvements Buildings and improvements Furniture and equipment Vehicles | 2,243,466 35,079,550 1,521,060 1,959,065 | \$ - | \$ - - - | 2,243,466 35,079,550 1,521,060 2,213,185 |
| Total capital assets being depreciated | 40,803,141 | \$ 254,120 | \$ - | 41,057,261 |
| Less accumulated depreciation for: Land improvements Buildings and improvements Furniture and equipment Vehicles | 1,992,598 21,460,992 1,308,067 1,341,223 | \$ 19,488 1,006,808 36,388 119,124 | \$ - - - | 2,012,086 22,467,800 1,344,455 1,460,347 |
| Total accumulated depreciation | 26,102,880 | \$ 1,181,808 | \$ - | 27,284,688 |
| Total capital assets being depreciated, net | 14,700,261 | | | 13,772,573 |
| Net Capital Assets | \$ 16,225,075 | | | \$ 21,715,865 |

Depreciation expense was charged to District activities as follows:

| Governmental activities: | |
|--------------------------|--------------|
| Instruction | \$ 544,930 |
| Supporting services | 564,929 |
| Food services | 24,416 |
| Community services | 47,533 |
| | \$ 1,181,808 |

Note F – Short-term Debt

On August 20, 2019, the District borrowed \$2,000,000 (interest 1.30%) in anticipation of State aid. The notes, plus interest, were repaid on August 20, 2020.

On August 20, 2020, the District borrowed \$1,088,000 and \$1,088,000 (interest at 0.70% and 0.25% respectively) in anticipation of State aid. The notes, plus interest, are due July 20, 2021, and August 20, 2021 respectively. Interest expense on the notes totaled \$19,433 in 2020-21.

| | Debt Outstanding July 1, 2020 | Debt Added | Debt Retired | Debt Outstanding June 30, 2021 |
|------------------------------|-------------------------------------|---------------|-----------------|--------------------------------------|
| State Aid Anticipation Notes | \$ 2,000,000 | \$ 2,176,000 | \$ 2,000,000 | \$ 2,176,000 |

Note G – Long-term Obligations

Changes in long-term obligations for the year ended June 30, 2021 are summarized as follows:

| | Debt Outstanding June 30, 2020 | Debt Added | Debt Retired | Debt Outstanding June 30, 2021 |
|--------------------------------|--------------------------------------|---------------|-----------------|--------------------------------------|
| General obligation bonds: | | | | |
| August 5, 2015 | \$ 7,895,000 | \$ - | \$ 740,000 | \$ 7,155,000 |
| February 19, 2020 | 7,045,000 | - | 170,000 | 6,875,000 |
| February 19, 2020 | 17,575,000 | - | - | 17,575,000 |
| Bond premium | 4,609,659 | - | 213,484 | 4,396,175 |
| School bond loan fund | 420,795 | 536,246 | - | 957,041 |
| Early retirement incentive | 249,551 | 368,028 | 240,445 | 377,134 |
| Accumulated sick/severance pay | 196,668 | 12,381 | 89,726 | 119,323 |
| | \$ 37,991,673 | \$ 916,655 | \$ 1,453,655 | \$ 37,454,673 |

Long-term bonds and other obligations at June 30, 2021 are comprised of the following:

| | Final Maturity Dates | Interest Rates | Outstanding Balance | Di | Amount ue Within Dne Year |
|--|----------------------------|-------------------|------------------------|----|---------------------------------|
| General Obligation Bonds | | | | | |
| \$8,515K 2015 Refunding August 5, 2015: | | | | | |
| Annual maturities of \$685K to \$730K | May 1, 2031 | 4.00 | \$ 7,155,000 | \$ | 730,000 |
| \$7,045K SRLF Refunding February 19, 2020: | | | | | |
| Annual maturities of \$225K to \$1,165K | May 1, 2033 | 2.32 | 6,875,000 | | 225,000 |
| \$17,575K Building & Site February 19, 2020: | | | | | |
| Annual maturities of \$205K to \$1,045K | May 1, 2049 | 4.00 - 5.00 | 17,575,000 | | 205,000 |
| Bond premium | | | 4,396,175 | | 207,673 |
| Other Obligations | | | | | |
| School bond loan fund | | | 957,041 | | - |
| Early retirement incentive | | | 377,134 | | 253,577 |
| Accumulated sick/severance pay | | | 119,323 | | 90,000 |
| | | | \$ 37,454,673 | \$ | 1,711,250 |

| Year Ended June 30 | | Principal | | Interest | | Total |
|-----------------------|----|------------|----|------------|----|------------|
| 2022 | \$ | 1,160,000 | \$ | 1,307,003 | \$ | 2,467,003 |
| 2022 | ψ | 1,210,000 | Ψ | 1,265,582 | Ψ | 2,407,005 |
| 2023 | | 1,260,000 | | 1,223,180 | | 2,483,180 |
| 2024 | | 1,310,000 | | 1,179,631 | | 2,489,631 |
| 2025 | | 1,360,000 | | 1,134,861 | | 2,499,051 |
| 2020 | | 1,300,000 | | 1,134,001 | | 2,494,001 |
| 2027 | | 1,415,000 | | 1,088,408 | | 2,503,408 |
| 2028 | | 1,470,000 | | 1,040,574 | | 2,510,574 |
| 2029 | | 1,525,000 | | 988,968 | | 2,513,968 |
| 2030 | | 1,585,000 | | 935,887 | | 2,520,887 |
| 2031 | | 1,645,000 | | 881,154 | | 2,526,154 |
| 2022 | | 1 705 000 | | 004 705 | | 2 520 705 |
| 2032 | | 1,705,000 | | 824,705 | | 2,529,705 |
| 2033 | | 1,775,000 | | 768,502 | | 2,543,502 |
| 2034 | | 640,000 | | 709,250 | | 1,349,250 |
| 2035 | | 670,000 | | 677,250 | | 1,347,250 |
| 2036 | | 700,000 | | 643,750 | | 1,343,750 |
| 2037 | | 730,000 | | 608,750 | | 1,338,750 |
| 2038 | | 765,000 | | 572,250 | | 1,337,250 |
| 2039 | | 800,000 | | 534,000 | | 1,334,000 |
| 2040 | | 840,000 | | 494,000 | | 1,334,000 |
| 2041 | | 880,000 | | 452,000 | | 1,332,000 |
| 2042 | | 925,000 | | 408,000 | | 1,333,000 |
| 2042 2043 | | 970,000 | | | | |
| | | | | 361,750 | | 1,331,750 |
| 2044 | | 1,040,000 | | 313,250 | | 1,353,250 |
| 2045 | | 1,045,000 | | 261,250 | | 1,306,250 |
| 2046 | | 1,045,000 | | 209,000 | | 1,254,000 |
| 2047 | | 1,045,000 | | 156,750 | | 1,201,750 |
| 2048 | | 1,045,000 | | 104,500 | | 1,149,500 |
| 2049 | | 1,045,000 | | 52,250 | | 1,097,250 |
| | \$ | 31,605,000 | \$ | 19,196,455 | \$ | 50,801,455 |

The annual requirements to pay principal and interest on long-term bonds and installment purchase agreements outstanding are as follows:

Note H – Retirement Plan

Plan Description

The Michigan Public School Employees' Retirement System (MPSERS) (the "System"), is a cost-sharing, multiple-employer, state-wide, defined benefit public employee retirement system governed by the State of Michigan (State) originally created under Public Act 136 of 1945, recodified and currently operating under the provisions of Public Act 300 of 1980, as amended. Section 25 of this act establishes the board's authority to promulgate or amend the provisions of the System. The board consists of twelve members – eleven appointed by the Governor, and the State Superintendent of Instruction, who serves as the ex-officio member.

The System's pension plan was established by the State to provide retirement, survivor and disability benefits to public school employees. In addition, the System's health plan provides all retirees with the option of receiving health, prescription drug, dental and vision coverage under the Michigan Public School Employees' Retirement Act.

The System is administered by the Office of Retirement Services (ORS) within the Michigan Department of Technology, Management and Budget. The Department Director appoints the Office Director, with whom the general oversight of the System resides. The State Treasurer serves as the investment officer and custodian for the System.

The System's financial statements are available at <u>www.michigan.gov/orsschools</u>.

Participants are enrolled in one of multiple plans based on date of hire and certain voluntary elections. A summary of pension plans offered by MPSERS are detailed as follows:

| Plan Name | Plan Type | Plan Status |
|------------------------------|----------------------|-------------|
| Basic | Defined Benefit | Closed |
| Member Investment Plan (MIP) | Defined Benefit | Closed |
| Pension Plus | Hybrid | Closed |
| Defined Contribution | Defined Contribution | Open |
| Pension Plus 2 | Hybrid | Open |

Benefits Provided

Benefit provisions of the defined benefit pension plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions for the defined benefit (DB) pension plan. Retirement benefits for DB plan members are determined by final average compensation, years of service, and a pension factor ranging from 1.25 percent to 1.50 percent. DB members are eligible to receive a monthly benefit when they meet certain age and service requirements. The System also provides disability and survivor benefits to DB plan members.

A DB plan member who leaves Michigan public school employment may request a refund of his or her member contributions to the retirement system account. A refund cancels a former member's rights to future benefits. However, returning members who previously received a refund of their contributions may reinstate their service through repayment of the refund upon satisfaction of certain requirements.

Pension Reform 2010

On May 19, 2010, the Governor signed Public Act 75 of 2010 into law. As a result, any member of MPSERS who became a member of MPSERS after June 30, 2010 is a Pension Plus member. Pension Plus is a hybrid plan that contains a pension component with an employee contribution (graded up to 6.4% of salary) and a flexible and transferable defined contribution (DC) tax-deferred account that earns an employer match of 50% (up to 1% of salary) on employee contributions. Retirement benefits for Pension Plus members are determined by final average compensation and years of service. Disability and survivor benefits are available to Pension Plus members.

Pension Reform 2012

On September 4, 2012, the Governor signed Public Act 300 of 2012 into law. The legislation grants all active members who first became a member before July 1, 2010 and who earned service credit in the 12 months ending September 3, 2012, or were on an approved professional services or military leave of absence on September 3, 2012, a voluntary election regarding their pension. Any changes to a member's pension are effective as of the member's *transition date*, which is defined as the first day of the pay period that begins on or after February 1, 2013. Under the reform, members voluntarily chose to increase, maintain, or stop their contributions to the pension fund.

<u>Option 1</u> members voluntarily elected to increase their contributions to the pension fund as noted below, and retain the 1.5% pension factor in their pension formula. The increased contribution would begin as of their transition date and continue until they terminate public school employment.

- Basic Plan members; 4% contribution
- Member Investment Plan (MIP)-Fixed, MIP-Graded, and MIP-Plus members: a flat 7% contribution

<u>Option 2</u> members voluntarily elected to increase their contribution to the pension fund as stated in Option 1 and retain the 1.5% pension factor in their pension formula. The increased contribution would begin as of their transition date and continue until they reach 30 years of service. If and when they reach 30 years of service, their contribution rates will return to the previous level in place as of the day before their transition date (0% for Basic Plan members, 3.9% for MIP-Fixed, up to 4.3% for MIP-Graded, or up to 6.4% for MIP-Plus). The pension formula for any service thereafter would include a 1.25% pension factor.

<u>Option 3</u> members voluntarily elected not to increase their contribution to the pension fund and maintain their current level of contribution to the pension fund. The pension formula for their years of service as of the day before their transition date will include a 1.5% pension factor. The pension formula for any service thereafter will include a 1.25% pension factor.

<u>Option 4</u> members voluntarily elected to no longer contribute to the pension fund and therefore are switched to the Defined Contribution plan for future service as of their transition date. As a DC participant they receive a 4% employer contribution to a tax-deferred 401(k) account and can choose to contribute up to the maximum amounts permitted by the IRS to a 457 account. They vest in employer contributions and related earnings in their 401(k) account based on the following schedule: 50% at 2 years, 75% at 3 years, and 100% at 4 years of service. They are 100% vested in any personal contributions and related earnings in the 457 account. Upon retirement, if they meet age and service requirements (including their total years of service), they would also receive a pension (calculated based on years of service and Final Average Compensation as of the day before their transition date and a 1.5% pension factor).

Members who did not make an election before the deadline defaulted to Option 3 as described above. Deferred or nonvested public school employees on September 3, 2012, who return to public school employment on or after September 4, 2012, will be considered as if they had elected Option 3 above. Returning members who made the retirement plan election will retain whichever option they chose. Employees who first work on or after September 4, 2012, choose between two retirement plans: the Pension Plus plan described above and a Defined Contribution (DC) plan that provides a 50% employer match (up to 3% of salary) on employee contributions. New employees are automatically enrolled as members in the Pension Plus plan as of their date of hire. They have 75 days from the last day of their first pay period, as reported to ORS, to elect to opt out of the Pension Plus plan. If they elect to opt out of the Pension Plus plan, their participation in the DC plan will be retroactive to their date of hire.

Pension Reform of 2017

On July 13, 2017, the Governor signed Public Act 92 of 2017 into law. The legislation closed the Pension Plus plan to newly hired employees as of February 1, 2018 and created a new, optional Pension Plus 2 plan with similar plan benefit calculations but containing a 50/50 contribution share between the employee and the employer, including the cost of future unfunded liabilities. The assumed rate of return on the Pension Plus 2 plan is 6%. Further, under certain adverse actuarial conditions, the Pension Plus 2 plan would close to new employees if the actuarial funded ratio falls below 85% for two consecutive years. The law includes other provisions to the retirement eligibility age, plan assumptions, and unfunded liability payment methods.

Regular Retirement

The retirement benefit for DB and Pension Plus plan members is based on a member's years of credited service (employment) and final average compensation (FAC). The FAC is calculated based on the member's highest total wages earned during a specific period of consecutive calendar months divided by the service credit accrued during that same time period. For a Member Investment Plan (MIP) member, who became a member of MPSERS prior to July 1, 2010, the averaging period is 36 consecutive months. For a Pension Plus member, who became a member of MPSERS after June 30, 2010, the averaging period is 60 consecutive months. For a Basic Plan member, this is the 60 consecutive months yielding the highest total wages. The annual pension is paid monthly for the lifetime of a retiree. The calculation of a member's pension is determined by their pension election under PA 300 of 2012 and is shown below:

Option 1: FAC x total years of service x 1.5%

- Option 2: FAC x 30 years of service x 1.5% + FAC x years of service beyond 30 x 1.25%
- Option 3: FAC x years of service as of transition date x 1.5% + FAC x years of service after transition date x 1.25%

Option 4: FAC as of transition date x years of service as of transition date x 1.5%

A MIP member who became a member of MPSERS prior to July 1, 2010 may retire at:

- age 46 with 30 or more years of credited service; or
- age 60 with 10 or more years of credited service; or
- age 60 with 5 years of credited service provided the member has worked through his or her 60th birthday and has credited service in each of the five school fiscal years immediately preceding the retirement effective date.

A Pension Plus member may retire at age 60 with 10 or more years of credited service.

A Pension Plus 2 member may retire at age 60 with 10 or more years of credited service. Section 81c(5) of PA 300 as amended requires the regular retirement age to be increased in whole year increments based on the results of mortality analysis five-year actuarial experience studies performed after October 1, 2019 and the actuarial funding status of the plan. If the regular retirement age for Pension Plus 2 members is increased in accordance with this provision, members within five years of retirement from the effective date of the increase are automatically exempted and the retirement board may additionally authorize those between five and eight years of the then current retirement age to be exempted.

A Basic Plan member may retire at:

- age 55 with 30 or more years of service; or
- age 60 with 10 or more years of service.

There is no mandatory retirement age.

Early Retirement

A MIP or Basic member may retire with an early permanently reduced pension:

- after completing at least 15 but less than 30 years of credited service; and
- after attaining age 55; and
- with credited service in each of the 5 school years immediately preceding the pension effective date.

The early pension is computed in the same manner as a regular pension, but is permanently reduced 0.5% for each full and partial month between the pension effective date and the date the member will attain age 60.

Deferred Retirement

If a member terminates employment before attaining the age qualification, but after accruing 10 or more years of credited service, the member becomes a deferred member and is eligible for a pension at the time the age qualification is attained.

Non-Duty Disability Benefit

A member with 10 or more years of credited service who becomes totally and permanently disabled due to any non-duty related cause and who has not met the age requirement for a regular pension is eligible for a non-duty disability pension computed in the same manner as an age and service pension, upon recommendation from the member's personal physician and the Retirement Board physician and the approval of the Retirement Board. An Annual Certification of Disability is conducted each January. Upon prior approval, total disability benefits plus authorized outside earnings are limited to 100% of final average compensation (increased by 2% for each year retired; first year 100%, next year 102%, etc.).

Duty Disability Benefit

A member who becomes totally and permanently disabled as a result of a duty-related cause, who has not met the age and service requirement for a regular pension, and who is in receipt of weekly workers' compensation is eligible for a duty disability pension computed in the same manner as an age and service pension (but based upon a minimum of 10 years of service) upon recommendation from the member's personal physician and the Retirement Board physician and the approval of the Retirement Board. An Annual Certification of Disability is conducted each January. Upon prior approval, total disability benefits plus authorized outside earnings are limited to 100% of final average compensation (increased by 2% for each year retired; first year 100%, next year 102%, etc.).

Pension Payment Options

The election of a pension option is made at the time of application. Once a member has retired, the option choice is irrevocable. The pension effective date is the first of the calendar month following the date the member has satisfied the age and service requirements, has terminated public school employment and has the completed application forms on file with the System for a period of 15 days. A retroactive pension can be paid for no more than 12 calendar months. Thus, delay in filing the application can result in a loss of some retroactive pension benefits. An applicant may select only one of the following options.

<u>Straight Life Pension</u> – the Straight Life Pension pays the largest level pension a retiree can receive during his or her lifetime and stops with the month of the retiree's death. There are no monthly benefits for a beneficiary. The pension benefit is computed with no beneficiary rights. If the retiree made contributions while an employee and has not received the total accumulated contributions before death, a refund of the balance of the contributions is made to the beneficiary of record. If the retiree did not make any contributions, there will not be payments to any beneficiaries.

<u>Survivor Options</u> - Under the Survivor Options, 100% Survivor Pension, 100% Equated, 75% Survivor Pension, 75% Equated, 50% Survivor Pension and 50% Equated, the reduction is an actuarial determination dependent upon the combined life expectancies of a retiree and a beneficiary, and varies from case to case. A beneficiary may only be a spouse, brother, sister, parent or child (including an adopted child) of a retiring member. If the beneficiary predeceases a retiree, the pension will revert to either the Straight Life or Straight Life Equated amount ("pop-up" provision). If, however, a retiree was single at the time of retirement and subsequently married, the retiree can request to nominate a new spouse if they elected the straight life option at retiree can request to nominate a new spouse is been widowed and remarried, the retiree can request to nominate a new spouse as a pension beneficiary as long as they elected a survivor option for the spouse at the time of retirement.

<u>100% Survivor Pension</u> – pays a reduced pension to a retiree. The month after a retiree's death, the same amount will be paid to a designated beneficiary for the remainder of his or her lifetime.

<u>75% Survivor Pension</u> – pays a reduced pension to a retiree. The month after a retiree's death, 75% of the pension amount will be paid to a designated beneficiary for the remainder of his or her lifetime.

50% Survivor Pension – pays a reduced pension to a retiree. The month after a retiree's death, 50% of the pension amount will be paid to a designated beneficiary for the remainder of his or her lifetime.

<u>Equated Plan</u> – For MIP and Basic members, the Equated Plan may be combined with the Straight Life, 100% Survivor, 75% Survivor, or 50% Survivor pension by any member under age 61, except a disability applicant. The Equated Plan provides a higher pension every month until age 62, at which time the monthly pension is permanently decreased to a lower amount than the Straight Life, 100%, 75%, or 50% Survivor alone would provide.

The intent of the Equated Plan is for the retiree's pension to decrease at age 62 by approximately the same amount as that person's Social Security benefit will provide. The System pension until age 62 should be about the same as the combined System pension and Social Security after age 62.

The projected Social Security pension the retiring member obtains from the Social Security Administration and furnishes to the System is used in the Equated Plan calculation. The actual Social Security pension may vary from the estimate.

NOTE: The reduction in the pension at age 62 pertains to the Equated Plan only and affects only the retiree. A beneficiary under 100% Equated, 75% Equated or 50% Equated will receive the 100%, 75%, or 50% Survivor amount the month following the retiree's death as if the Equated Plan had not been chosen. A beneficiary does not participate in the Equated Plan.

Survivor Benefit

A non-duty survivor pension is available if a Member Investment Plan (MIP) member has 10 years of credited service or, if age 60 or older, with five years of credited service; the date they became a MIP member does not matter. The Basic Plan provides a survivor pension with 15 years of credited service or, if age 60 or older, with 10 years of credited service. An active member may nominate as a survivor beneficiary a spouse, child(ren) (including adopted child(ren)), brother, sister, or parent. If other than the spouse is nominated and a spouse exists, the spouse must waive this benefit. If no beneficiary has been nominated, the benefit equally until age 18. The benefit is computed as a regular pension but reduced in accordance with an Option 2 (100% survivor pension factor). The pension begins the first of the month following the member's death. In the event of death of a deferred member, the System begins payment to the nominated beneficiary at the time the member would have attained the minimum age qualification.

A duty survivor pension is payable if weekly Workers' Compensation is being paid to the eligible beneficiary due to the member's death. A spouse receives the benefit (based on a minimum of 10 years of service credit) reduced in accordance with a 100% survivor pension factor. If there is no spouse, unmarried children under age 18 share the benefit equally until age 18; if there is no spouse or child(ren), a disabled and dependent parent is eligible.

Postemployment Adjustments

A retiree who became a Member Investment Plan (MIP) member prior to July 1, 2010, receives an annual postretirement non-compounded increase of 3% of the initial pension in the October following twelve months of retirement. Basic Plan members do not receive an annual post-retirement increase, but are eligible to receive a supplemental payment in those years when investment earnings exceed actuarial assumptions. Pension Plus members do not receive an annual post-retirement increase.

On January 1, 1990, pre-October 1, 1981 retirees received an increase that ranged from 1% to 22% dependent upon the pension effective date. On October 1, 1990, the base pension of all retirees with an effective pension date of January 1, 1987, or earlier was increased to include all prior post-retirement adjustments.

On January 1, 1986, all recipients through calendar year 1985 received a permanent 8% increase that established the 1986 base pension. In addition, each October, retirees with a pension effective date of January 1, 1987, or earlier receive a fixed increase equal to 3% of the base pension. Both increases are deducted from the distribution of excess investment income, if any. Beginning in 1983, eligible recipients receive an annual distribution of excess investment income, if any.

Contributions and Funded Status

Employers are required by Public Act 300 of 1980, as amended, to contribute amounts necessary to finance the coverage of active and retired members. Contribution provisions are specified by State statute and may be amended only by action of the State Legislature.

Employer contributions to the System are determined on an actuarial basis using the entry age normal actuarial cost method. Under this method, the actuarial present value of the projected benefits of each individual included in the actuarial valuation is allocated on a level basis over the service of the individual between entry age and assumed exit age. The portion of this cost allocated to the current valuation year is called the normal cost. The remainder is called the actuarial accrued liability. Normal cost is funded on a current basis. The unfunded (overfunded) actuarial accrued liability as of the September 30, 2019 valuation will be amortized over a 19-year period beginning October 1, 2019 and ending September 30, 2038.

The schedule below summarizes pension contribution rates in effect for the plan fiscal year 2020.

| Pension Contribution Rates: | | | | | |
|------------------------------------|------------|----------|--|--|--|
| Plan Name | Member | District | | | |
| Basic | 0.0 - 4.0% | 19.41% | | | |
| Member Investment Plan (MIP) | 3.0 - 7.0% | 19.41% | | | |
| Pension Plus | 3.0 - 6.4% | 16.46% | | | |
| Pension Plus 2 | 6.2% | 19.59% | | | |
| Defined Contribution | 0.0% | 13.39% | | | |

The District's contributions to MPSERS under all pension plans for the year ended June 30, 2021, inclusive of the MSPERS UAAL Stabilization, totaled \$2,203,503.

MPSERS Plan Net Pension Liability (in thousands)

| Total Pension Liability Plan Fiduciary Net Position | \$ 86,490,336 51,456,228 |
|---|-----------------------------|
| Net Pension Liability | \$ 35,034,108 |
| Plan Fiduciary Net Position as a Percentage of Total Pension Liability Net Pension Liability as a Percentage of Covered Employee Payroll | 59.49% 385.51% |
| Total Covered Payroll | \$ 9,087,724 |

Proportionate Share of Reporting Unit's Net Pension Liability

At June 30, 2021, the District reported a liability of \$25,915,007 for its proportionate share of the net pension liability. The net pension liability was measured as of September 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation rolled forward from September 2019. The District's proportion of the net pension liability was determined by dividing each employer's statutorily required pension contributions to the System during the measurement period by the percent of the pension contributions required from all applicable employers during the measurement period. At September 30, 2020 the District's proportion was 0.07544159%, which was a decrease from 0.07570654% at September 30, 2019.

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2021, the District recognized pension expense of \$3,482,375. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

| | erred Outflows of Resources | rred Inflows Resources |
|---|------------------------------------|-------------------------------|
| Difference between expected and actual experience | \$ 395,960 | \$ 55,312 |
| Changes of assumptions | 2,871,633 | |
| Net difference between projected and actual earnings on pension plan investments | 108,883 | _ |
| Changes in proportion and differences between District contributions and proportionate share of contributions | _ | 425,615 |
| District contributions subsequent to the measurement date* | 2,073,829 | |
| Total | \$ 5,450,305 | \$ 480,927 |

* This amount, reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the year ended June 30, 2022.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year ended June 30 | Amount |
|--------------------|-----------------|
| 2022 | \$ 1,277,464 |
| 2023 | 925,140 |
| 2024 | 526,726 |
| 2025 | 166,219 |

Actuarial Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

Additional information as of the latest actuarial valuation follows:

Summary of Actuarial Assumptions:

| Valuation Date: Actuarial Cost Method: Wage Inflation Rate: Investment Rate of Return: | September 30, 2019 Entry Age, Normal 2.75% |
|---|---|
| MIP and Basic Plans (Non-Hybrid): | 6.80% net of investment expenses |
| Pension Plus Plan (Hybrid): | 6.80% net of investment expenses |
| Pension Plus 2: | 6.00% net of investment expenses |
| Projected Salary Increases: | 2.75% - 11.55%, including wage inflation of 2.75% |
| Cost-of-Living Adjustments: | 3% annual non-compounded for MIP members |
| Mortality: | |
| Retirees: | RP-2014 Male and Female Healthy Annuitant Mortality Tables, scaled by 82% for males and 78% for females and adjusted for mortality improvements using projection scale MP-2017 from 2006. |
| Active Members: | RP-2014 Male and Female Employee Annuitant Mortality Tables, scaled 100% and adjusted for mortality improvements using projection scale MP-2017 from 2006. |
| Disabled Retirees: | RP-2014 Male and Female Disabled Annuitant Mortality Tables scaled 100% and adjusted for mortality improvements using projection scale MP-2017 from 2006. |

Notes:

- Assumption changes as a result of an experience study for the period 2012 through 2017 have been adopted by the System for use in the annual pension valuations beginning with the September 30, 2017 valuation. The total pension liability as of September 30, 2020, is based on the results of an actuarial valuation date of September 30, 2019, and rolled forward using generally accepted actuarial procedures, including the experience study.
- Recognition period for liabilities is the average of the expected remaining service lives of all employees in years: [4.4892 for non-university employers].
- Recognition period for assets in years: 5.0000.
- Full actuarial assumptions are available in the 2020 MPSERS Comprehensive Annual Financial Report found on the ORS website at (<u>www.michigan.gov/orsschools</u>).

Long-Term Expected Rate of Return on Investments

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of September 30, 2020 are summarized in the following table:

| | Target | Long-term Expected Real |
|--------------------------------------|------------|----------------------------|
| Investment Category | Allocation | Rate of Return* |
| Domestic Equity Pools | 25.0% | 5.6% |
| Private Equity Pools | 16.0% | 9.3% |
| International Equity Pools | 15.0% | 7.4% |
| Fixed Income Pools | 10.5% | 0.5% |
| Real Estate and Infrastructure Pools | 10.0% | 4.9% |
| Absolute Return Pools | 9.0% | 3.2% |
| Real Return/Opportunistic Pools | 12.5% | 6.6% |
| Short-term Investment Pools | 2.0% | (0.1)% |
| Total | 100.0% | |

*Long-term rates of return are net of administrative expenses and 2.1% inflation.

Rate of Return

For the fiscal year ended September 30, 2020, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was 5.37%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changed amounts actually invested.

Discount Rate

A discount rate of 6.80% was used to measure the total pension liability (6.80% for the Pension Plus plan, 6.0% for the Pension Plus 2 plan provided through non-university employers only). This discount rate was based on the long-term expected rate of return on pension plan investments of 6.80% (6.80% for the Pension Plus plan, 6.0% for the Pension Plus 2 plan). The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 6.80% (6.80% for the Pension Plus plan, 6.0% for the Pension Plus 2 plan), as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher:

| | Current Single Discount | | |
|---|-------------------------------|--------------------------------|-------------------------------|
| | 1% Decrease 5.8%/5.8%/5.0% | Rate Assumption 6.8%/6.8%/6.0% | 1% Increase 7.8%/7.8%/7.0% |
| District's proportionate share of the net pension liability | \$ 33,542,580 | \$ 25,915,007 | \$ 19,593,449 |

Michigan Public School Employees' Retirement System (MPSERS) Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued Michigan Public School Employees' Retirement System September 30, 2020 Comprehensive Annual Financial Report, available here: (www.michigan.gov/orsschools).

Payables to the Michigan Public School Employees' Retirement System (MPSERS)

Payables to the pension plan totaling \$347,905 at June 30, 2021 arise from the normal legally required contributions based on the accrued salaries payable at year end, expected to be liquidated with expendable available financial resources.

Note I – Other Postemployment Benefits

Plan Description

The Michigan Public School Employees' Retirement System (MPSERS or "System") is a cost-sharing, multipleemployer, state-wide, defined benefit public employee retirement plan governed by the State of Michigan (State) originally created under Public Act 136 of 1945, recodified and currently operating under the provisions of Public Act 300 of 1980, as amended. Section 25 of this act establishes the board's authority to promulgate or amend the provisions of the System. The board consists of twelve members— eleven appointed by the Governor and the State Superintendent of Instruction, who serves as an ex-officio member.

The System's health plan provides all eligible retirees with the option of receiving health, prescription drug, dental and vision coverage under the Michigan Public School Employees' Retirement Act (1980 PA 300 as amended).

The System is administered by the Office of Retirement Services (ORS) within the Michigan Department of Technology, Management & Budget. The Department Director appoints the Office Director, with whom the general oversight of the System resides. The State Treasurer serves as the investment officer and custodian for the System.

The System's financial statements are available on the ORS website at www.michigan.gov/orsschools.

Benefits Provided

Benefit provisions of the postemployment healthcare plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions. Retirees have the option of health coverage, which, through 2012, was funded on a cash disbursement basis. Beginning fiscal year 2013, it is funded on a prefunded basis. The System has contracted to provide the comprehensive group medical, prescription drug, dental and vision coverage for retirees and beneficiaries. A subsidized portion of the premium is paid by the System with the balance deducted from the monthly pension of each retiree healthcare recipient. For members who first worked before July 1, 2008, (Basic, MIP-Fixed, and MIP Graded plan members) the subsidy is the maximum allowed by statute. To limit future liabilities of Other Postemployment Benefits, members who first worked on or after July 1, 2008 (MIP-Plus plan members) have a graded premium subsidy based on career length where they accrue credit towards their insurance premiums in retirement, not to exceed the maximum allowable by statute. Public Act 300 of 2012 sets the maximum subsidy at 80% beginning January 1, 2013; 90% for those Medicare eligible and enrolled in the insurances as of that date. Dependents are eligible for healthcare coverage if they meet the dependency requirements set forth in Public Act 300 of 1980, as amended.

Retiree Healthcare Reform of 2012

Public Act 300 of 2012 granted all active members of the Michigan Public School Employees' Retirement System, who earned service credit in the 12 months ending September 3, 2012 or were on an approved professional services or military leave of absence on September 3, 2012, a voluntary election regarding their retirement healthcare. Any changes to a member's healthcare benefit are effective as of the member's transition date, which is defined as the first day of the pay period that begins on or after February 1, 2013.

Under Public Act 300 of 2012, members were given the choice between continuing the 3% contribution to retiree healthcare and keeping the premium subsidy benefit described above, or choosing not to pay the 3% contribution and instead opting out of the subsidy benefit and becoming a participant in the Personal Healthcare Fund (PHF), a portable, tax-deferred fund that can be used to pay healthcare expenses in retirement. Participants in the PHF are automatically enrolled in a 2% employee contribution into their 457 account as of their transition date, earning them a 2% employer match into a 401(k) account. Members who selected this option stop paying the 3% contributions were deposited into their 401(k) account.

Contributions and Funded Status

Employers are required by Public Act 300 of 1980, as amended, to contribute amounts necessary to finance the coverage of active and retired members. Contribution provisions are specified by State statute and may be amended only by action of the State Legislature.

Employer OPEB contributions to the System are determined on an actuarial basis using the entry age normal actuarial cost method. Under this method, the actuarial present value of the projected benefits of each individual included in the actuarial valuation is allocated on a level basis over the service of the individual between entry age and assumed exit age. The portion of this cost allocated to the current valuation year is called the normal cost. The remainder is called the actuarial accrued liability. Normal cost is funded on a current basis. The unfunded (overfunded) actuarial accrued liability as of the September 30, 2019 valuation will be amortized over a 19-year period beginning October 1, 2019 and ending September 30, 2038.

The schedule below summarizes OPEB contribution rates in effect for fiscal year ended September 30, 2020:

OPEB Contribution Rates:

| Benefit Structure | Member | District |
|--------------------------------|--------|----------|
| Premium Subsidy | 3.0% | 8.09% |
| Personal Healthcare Fund (PHF) | 0.0% | 7.57% |

Required contributions to the OPEB plan from the District were \$541,993 for the year ended September 30, 2020.

Net OPEB Liability (in thousands)

| Total OPEB Liability Plan Fiduciary Net Position | \$ 13,418,548 8,019,027 |
|---|-------------------------------|
| Net OPEB Liability | \$ 5,399,521 |
| Plan Fiduciary Net Position as a Percentage of Total OPEB Liability Net OPEB Liability as a Percentage of Covered Employee Payroll | 59.76% 59.42% |
| Total Covered Payroll | \$ 9,087,724 |

Proportionate Share of Reporting Unit's Net OPEB Liability

At June 30, 2021, the District reported a liability of \$3,972,420 for its proportionate share of the MPSERS net OPEB liability. The net OPEB liability was measured as of September 30, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation rolled forward from September 2019. The District's proportion of the net OPEB liability was determined by dividing each employer's statutorily required OPEB contributions to the System during the measurement period by the percent of OPEB contributions required from all applicable employers during the measurement period. At September 30, 2020 the District's proportion was 0.07415013%, which was a decrease from 0.07685489% at September 30, 2019.

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2021, the District recognized an OPEB credit of \$191,068. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

| | rred Outflows f Resources | eferred Inflows of Resources |
|---|----------------------------------|-------------------------------------|
| Difference between expected and actual experience | \$ _ | \$ 2,959,825 |
| Changes of assumptions | 1,309,786 | _ |
| Net difference between projected and actual earnings on OPEB plan investments | 33,154 | _ |
| Changes in proportion and differences between District contributions and proportionate share of contributions | 175,777 | 425,771 |
| District contributions subsequent to the measurement date* | 484,981 | |
| Total | \$ 2,003,698 | \$ 3,385,596 |

* This amount, reported as deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date, will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2022.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

| Year ended June 30 | Amount |
|--------------------|-----------------|
| 2022 | \$ (520,310) |
| 2023 | (474,125) |
| 2024 | (366,970) |
| 2025 | (261,766) |
| 2026 | (243,708) |

Actuarial Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

Additional information as of the latest actuarial valuation follows:

Summary of Actuarial Assumptions:

| Valuation Date: Actuarial Cost Method: Wage Inflation Rate: Investment Rate of Return: Projected Salary Increases: Healthcare Cost Trend Rate: Mortality: Retirees: | September 30, 2019 Entry Age, Normal 2.75% 6.95% net of investment expense 2.75% - 11.55%, including wage inflation of 2.75% 7.0% Year 1 graded 3.5% Year 15; 3.0% Year 12 RP-2014 Male and Female Healthy Annuitant Mortality Tables, scaled by 82% for males and 78% for females and adjusted for mortality improvements using projection scale MP-2017 from 2006. |
|--|--|
| Active Members: | RP-2014 Male and Female Employee Annuitant Mortality Tables, scaled 100% and adjusted for mortality improvements using projection scale MP-2017 from 2006. |
| Disabled Retirees: | RP-2014 Male and Female Disabled Annuitant Mortality Tables scaled 100% and adjusted for mortality improvements using projection scale MP-2017 from 2006. |
| Other Assumptions: | |
| Opt Out Assumptions: | 21% of eligible participants hired before July 1, 2008 and 30% of those hired after June 30, 2008 are assumed to opt out of the retiree health plan. |
| Survivor Coverage: | 80% of male retirees and 67% of female retirees are assumed to have coverages continuing after the retiree's death. |
| Coverage Election at Retirement: | 75% of male and 60% of female future retirees are assumed to elect coverage for one or more dependents. |

Notes:

- Assumption changes as a result of an experience study for the period 2012 through 2017 have been adopted by the System for use in the annual OPEB valuations beginning with the September 30, 2017 valuation. The total OPEB liability as of September 30, 2020, is based on the results of an actuarial valuation date of September 30, 2019, and rolled forward using generally accepted actuarial procedures, including the experience study.
- Recognition period for liabilities is the average of the expected remaining service lives of all employees in years: [5.6018 for non-university employers].
- Recognition period for assets in years: 5.0000.
- Full actuarial assumptions are available in the 2020 MPSERS Comprehensive Annual Financial Report found on the ORS website at <u>www.michigan.gov/orsschools.</u>

Long-Term Expected Rate of Return on Investments

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the OPEB plan's target asset allocation as of September 30, 2020, are summarized in the following table:

| Investment Category | Target Allocation | Long-term Expected Real Rate of Return* |
|--------------------------------------|----------------------|---|
| Domestic Equity Pools | 25.0% | 5.6% |
| Private Equity Pools | 16.0% | 9.3% |
| International Equity Pools | 15.0% | 7.4% |
| Fixed Income Pools | 10.5% | 0.5% |
| Real Estate and Infrastructure Pools | 10.0% | 4.9% |
| Absolute Return Pools | 9.0% | 3.2% |
| Real Return/Opportunistic Pools | 12.5% | 6.6% |
| Short-term Investment Pools | 2.0% | (0.1)% |
| Total | 100.0% | |

* Long-term rates of return are net of administrative expenses and 2.1% inflation.

Rate of Return

For the fiscal year ended September 30, 2020, the annual money-weighted rate of return on OPEB plan investments, net of OPEB plan investment expense, was 5.24%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Discount Rate

A discount rate of 6.95% was used to measure the total OPEB liability. This discount rate was based on the longterm expected rate of return on OPEB plan investments of 6.95%. The projection of cash flows used to determine this discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Sensitivity of the District's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the net OPEB liability calculated using the discount rate of 6.95 percent, as well as what the District's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher:

| - | 1% Decrease 5.95% | Current Discount Rate 6.95% | 1% Increase 7.95% |
|---|----------------------|-----------------------------------|----------------------|
| District's proportionate share of the net OPEB liability | \$ 5,103,026 | \$ 3,972,420 | \$ 3,020,546 |

Sensitivity of the District's Proportionate Share of the Net OPEB Liability to Healthcare Cost Trend Rate

The following presents the District's proportionate share of the net OPEB liability calculated using assumed trend rates, as well as what the District's proportionate share of the net OPEB liability would be if it were calculated using a trend rate that is 1 percentage point lower or 1 percentage point higher:

| | | Current Healthcare | |
|---|--------------|---------------------------|--------------|
| | 1% Decrease | Cost Trend Rate | 1% Increase |
| District's proportionate share of the net OPEB liability | \$ 2,984,100 | \$ 3,972,420 | \$ 5,096,513 |

OPEB Plan Fiduciary Net Position

Detailed information about the OPEB plan's fiduciary net position is available in the separately issued 2020 MPSERS CAFR, available on the ORS website at <u>www.michigan.gov/orsschools</u>.

Payables to the OPEB Plan

Payables to the OPEB plan totaling \$75,402 at June 30, 2021 arise from the normal legally required contributions based on the accrued salaries payable at year end, expected to be liquidated with expendable available financial resources.

Note J – Risk Management and Benefits

The District is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The District has purchased commercial insurance for property loss, errors and omissions, workers' compensation, health benefits, and dental and vision benefits provided to employees. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

There were no significant reductions in insurance coverage in fiscal 2020-21, and as of year ended June 30, 2021, there were no material pending claims against the District.

Note K – Stewardship, Compliance and Accountability

The District has an unrestricted net position deficit of \$24,491,586 and a total net position deficit of \$25,970,028 as of June 30, 2021. These deficit net positions result primarily from the net pension liability of \$20,945,629 and the net OPEB liability of \$5,354,318 (net of deferred outflows and inflows of resources related to the pension and OPEB plans, respectively).

Note L – New Accounting Pronouncement

Governmental Accounting Standards Board (GASB) Statement No. 84 *Fiduciary Activities*, was adopted by the District during the fiscal year ended June 30, 2021. This Statement is to enhance the consistency and comparability of fiduciary activity reporting by state and local governments. It is intended to improve the usefulness of fiduciary activity information primarily for assessing the accountability of governments in their roles as fiduciaries. Changes and fund balance and net position required by the Statement increased the beginning balance by \$205,173 at July 1, 2020.

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REQUIRED SUPPLEMENTARY INFORMATION

KENT CITY COMMUNITY SCHOOLS Required Supplementary Information Schedule of the District's Proportionate Share of the Net Pension Liability MPSERS Cost-sharing Multiple-employer Plan June 30, 2021

| | Year Ended June 30, 2021 | | | Year Ended une 30, 2020 | Year Ended June 30, 2019 | | |
|---|-----------------------------|-------------|----|----------------------------|-----------------------------|-------------|--|
| District's proportion of the net pension liability | | 0.07544159% | | 0.07570654% | | 0.07626485% | |
| District's proportionate share of the net pension liability | \$ | 25,915,007 | \$ | 25,071,461 | \$ | 22,926,591 | |
| District's covered-employee payroll | \$ | 6,578,423 | \$ | 6,717,320 | \$ | 6,294,899 | |
| District's proportionate share of the net pension liability as a percentage of its covered-employee payroll | | 393.94% | | 373.24% | | 364.21% | |
| Plan fiduciary net position as a percentage of the total pension liability | | 59.72% | | 60.31% | | 62.36% | |

The amounts presented for each fiscal year were determined as of September 30 of the preceding year.

Note: GASB Statement No 68 was implemented in fiscal year 2015. This schedule is being built prospectively Ultimately, 10 years of data will be presented.

| Year Ended June 30, 2018 0.07925000% | Year Ended June 30, 2017 0.08010000% | Year Ended June 30, 2016 0.08141000% | Year Ended June 30, 2015 0.07838000% | | |
|--|--|--|--|--|--|
| \$ 20,536,438 \$ 6,634,573 | \$ 19,984,499\$ 6,724,035 | \$ 19,885,531\$ 6,824,593 | \$ 17,264,373\$ 6,564,727 | | |
| 309.54% | 297.21% | 291.38% | 262.99% | | |
| 64.21% | 63.27% | 63.17% | 66.20% | | |

KENT CITY COMMUNITY SCHOOLS Required Supplementary Information Schedule of the District's Proportionate Share of the Net OPEB Liability MPSERS Cost-sharing Multiple-employer Plan June 30, 2021

| | - | ear Ended ne 30, 2021 | Year Ended June 30, 2020 | |
|---|----|--------------------------|-----------------------------|------------|
| District's proportion of the net OPEB liability | 0 | .07415013% | 0 | .07685489% |
| District's proportionate share of the net OPEB liability | \$ | 3,972,420 | \$ | 5,516,450 |
| District's covered-employee payroll | \$ | 6,578,423 | \$ | 6,717,320 |
| District's proportionate share of the net OPEB liability as a percentage of its covered-employee payroll | | 60.39% | | 82.12% |
| Plan fiduciary net position as a percentage of the total OPEB liability | | 59.44% | | 48.46% |

The amounts presented for each fiscal year were determined as of September 30 of the preceding year.

Note: GASB Statement No 75 was implemented in fiscal year 2018. This schedule is being built prospectively Ultimately, 10 years of data will be presented.

| - | ear Ended ne 30, 2019 | - | ear Ended ne 30, 2018 |
|----|--------------------------|----|--------------------------|
| (| 0.07392562% | 0 | 0.07935000% |
| \$ | 5,876,312 | \$ | 7,026,640 |
| \$ | 6,294,899 | \$ | 6,634,573 |
| | 93.35% | | 105.91% |
| | 43.10% | | 36.39% |

KENT CITY COMMUNITY SCHOOLS Required Supplementary Information Schedule of District Pension Contributions MPSERS Cost-sharing Multiple-employer Plan June 30, 2021

| | Year Ended June 30, 2021 | | | fear Ended ne 30, 2020 | Year Ended June 30, 2019 | |
|--|-----------------------------|-----------|----|---------------------------|-----------------------------|-----------|
| Contractually required contribution | \$ | 2,203,503 | \$ | 2,130,880 | \$ | 2,005,642 |
| Contributions in relation to the contractually required contribution | | 2,203,503 | | 2,130,880 | | 2,005,642 |
| Contribution deficiency (excess) | \$ | | \$ | - | \$ | |
| District's covered-employee payroll | \$ | 6,661,594 | \$ | 6,751,728 | \$ | 6,859,884 |
| Contributions as a percentage of covered employee payroll | | 33.08% | | 31.56% | | 29.24% |

Note: GASB Statement No 68 was implemented in fiscal year 2015. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

| - | Year Ended ne 30, 2018 | | | - | /ear Ended ne 30, 2016 | Year Ended June 30, 2015 | | |
|----|---------------------------|----|-----------|----|---------------------------|-----------------------------|-----------|--|
| \$ | 1,858,778 | \$ | 1,798,706 | \$ | 1,570,593 | \$ | 1,217,314 | |
| | 1,858,778 | | 1,798,706 | | 1,570,593 | | 1,217,314 | |
| \$ | | \$ | | \$ | | \$ | | |
| \$ | 6,285,918 | \$ | 6,742,355 | \$ | 6,682,720 | \$ | 6,564,727 | |
| | 29.60% | | 26.70% | | 23.50% | | 18.50% | |

KENT CITY COMMUNITY SCHOOLS Required Supplementary Information Schedule of District OPEB Contributions MPSERS Cost-sharing Multiple-employer Plan June 30, 2021

| | Year Ended June 30, 2021 | | | Tear Ended ne 30, 2020 |
|--|-----------------------------|-----------|----|---------------------------|
| Contractually required contribution | \$ | 541,993 | \$ | 561,337 |
| Contributions in relation to the contractually required contribution | | 541,993 | | 561,337 |
| Contribution deficiency (excess) | \$ | | \$ | |
| District's covered-employee payroll | \$ | 6,661,594 | \$ | 6,751,728 |
| Contributions as a percentage of covered employee payroll | | 8.14% | | 8.31% |

Note: GASB Statement No 75 was implemented in fiscal year 2018. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

| - | ear Ended ne 30, 2019 | - | Year Ended ne 30, 2018 |
|----|--------------------------|----|---------------------------|
| \$ | 544,933 | \$ | 617,758 |
| | 544,933 | | 617,758 |
| \$ | | \$ | |
| \$ | 6,859,884 | \$ | 6,285,918 |
| | 7.94% | | 9.80% |

KENT CITY COMMUNITY SCHOOLS Notes to Required Supplementary Information June 30, 2021

Note A – Net Pension Liability and Contributions

Changes of benefit terms: There were no changes of benefit terms in 2020-21.

Changes of assumptions: There were no changes of benefit assumptions in 2020-21.

Note B – Net OPEB Liability and Contributions

Changes of benefit terms: There were no changes of benefit terms in 2020-21.

Changes of assumptions: There were no changes of benefit assumptions in 2020-21.

SUPPLEMENTARY INFORMATION

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NONMAJOR GOVERNMENTAL FUNDS

KENT CITY COMMUNITY SCHOOLS Combining Balance Sheet - Nonmajor Governmental Funds June 30, 2021

| A | Food Service | Co | al Revenu mmunity ervices | Stu | dent/School Activity | Deb | t Service 2005 |
|---|---|----|---------------------------------|-----|-------------------------|-----|-------------------|
| Assets Cash equivalents, deposits and investments Accounts receivable Due from other funds Due from other governmental units Inventory Prepaid expenditures | \$ 445,564 261 29,226 3,560 52 | \$ | 34,904 | \$ | 237,227 | \$ | - - - - |
| Total Assets | \$ 478,663 | \$ | 34,904 | \$ | 237,227 | \$ | |
| Liabilities and Fund Balances | | | | | | | |
| Liabilities Accounts payable Due to other funds Unearned revenue | \$ 1,446 30,163 7,984 | \$ | - | \$ | 705 22,395 | \$ | - - |
| Total Liabilities | 39,593 | | - | | 23,100 | | |
| Fund Balances Nonspendable Restricted | 3,612 435,458 | | - 34,904 | | - 214,127 | | - |
| Total Fund Balances | 439,070 | | 34,904 | | 214,127 | | |
| Total Liabilities and Fund Balances | \$ 478,663 | \$ | 34,904 | \$ | 237,227 | \$ | |

| | | | De | bt Service | | | ital Projects | |
|--------------------|----|-----------------------|----|---------------------------|-------------------------------|-----------------------------|-------------------------------|---|
| 2006 | 20 | 010 | | 2015 | 20 SBLF efunding | 2020 | Building and Site | Total |
| \$ 9,110 | \$ | - - - - - | \$ | 142,728 4 - | \$ 340,965 | \$ 166,371 | \$ 629,115 - - - | \$ 2,005,984 261 4 29,226 3,560 52 |
| \$ 9,110 | \$ | _ | \$ | 142,732 | \$ 340,965 | \$ 166,371 | \$ 629,115 | \$ 2,039,087 |
| \$ 4,549 | \$ | - - - | \$ | - | \$ - 4 | \$ 99,958 | \$ 21,715 220,376 | \$ 23,866 377,445 7,984 |
| 4,549 | | | | - | 4 | 99,958 | 242,091 | 409,295 |
| 4,561 4,561 | | | | <u>142,732</u> 142,732 | <u>340,961</u> 340,961 | <u>66,413</u> 66,413 | <u>387,024</u> 387,024 | 3,612 1,626,180 1,629,792 |
| \$ 9,110 | \$ | _ | \$ | 142,732 | \$ 340,965 | \$ 166,371 | \$ 629,115 | \$ 2,039,087 |

KENT CITY COMMUNITY SCHOOLS Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Governmental Funds For the year ended June 30, 2021

| | | Debt Service | | |
|--|-------------------|------------------------------|---------------------------|-------------------------------|
| | Food | Special Revenue Community | Student/School | |
| Dovonuos | Service | Services | Activity | 2005 |
| Revenues Local sources: Property taxes Interest earnings Food sales Revenue from student activities Child care and tuition fees Other local sources | \$ | \$ - - - 13,197 | \$ - - 156,479 - | \$ - - - - - - |
| Total local sources | 25,862 | 13,197 | 156,479 | - |
| Non-educational sources State sources Federal sources | 33,269 873,711 | 1,726 | | - |
| Total Revenues | 932,842 | 39,163 | 156,479 | |
| Expenditures Current: Supporting services Food service Community services Capital outlay Debt service: Principal repayment Interest and fiscal charges | 738,824 | 32,417 | 147,525 | - - - - - |
| Total Expenditures | 738,824 | 32,417 | 147,525 | |
| Excess (Deficiency) of Revenues Over Expenditures | 194,018 | 6,746 | 8,954 | |
| Other Financing Sources (Uses) Transfers in Transfers out School bond loan fund proceeds | - - - | - - - | - - - | (305) |
| Total Other Financing Sources (Uses) | | | | (305) |
| Net Change in Fund Balances | 194,018 | 6,746 | 8,954 | (305) |
| Fund Balances , Beginning of Year as restated (Note L) | 245,052 | 28,158 | 205,173 | 305 |
| Fund Balances, End of Year | \$ 439,070 | \$ 34,904 | \$ 214,127 | \$ - |

| | | | Debt Service 2020 SBLF | | | Capital Projects Building | | |
|----|------------------|--------------------------|------------------------------------|-----------------------------------|---|---------------------------------|---|--|
| | 2006 | 2010 | 2015 | Refunding | 2020 | and Site | Total | |
| \$ | - - - - | \$ - - - - - | \$ 834,801 1,727 - - - | \$ 323,364 575 - - 70 | \$ 876,209 1,620 - - - 196 | \$ 240,122 1,605 - - | \$ 2,274,496 6,742 21,857 156,479 13,197 3,056 | |
| | - | - | 836,528 | 324,009 | 878,025 | 241,727 | 2,475,827 | |
| | - - - | - - - | 4,043 | 1,510 | 4,257 | 1,184 | 1,726 44,263 897,951 | |
| | - | | 840,571 | 325,519 | 882,282 | 242,911 | 3,419,767 | |
| | | | | | | | | |
| | - | - | - | - | - | 97,575 | 245,100 738,824 | |
| | - | - | - | - | - | 8,388 | 32,417 8,388 | |
| | - | - | 740,000 316,301 | 170,000 189,685 | 1,039,760 | - | 910,000 1,545,746 | |
| | - | | 1,056,301 | 359,685 | 1,039,760 | 105,963 | 3,480,475 | |
| | | | (215,730) | (34,166) | (157,478) | 136,948 | (60,708) | |
| | - - - | (294,822) | 212,686 | 295,127 | 223,891 | - | 295,127 (295,127) 516,054 | |
| | - | (294,822) | 212,686 | 374,604 | 223,891 | | 516,054 | |
| | - | (294,822) | (3,044) | 340,438 | 66,413 | 136,948 | 455,346 | |
| | 4,561 | 294,822 | 145,776 | 523 | | 250,076 | 1,174,446 | |
| \$ | 4,561 | \$ - | \$ 142,732 | \$ 340,961 | \$ 66,413 | \$ 387,024 | \$ 1,629,792 | |

KENT CITY COMMUNITY SCHOOLS Food Service Special Revenue Fund Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual For the year ended June 30, 2021

| | Budget | | Actual | | Variance | |
|----------------------------------|--------|---------|---------|---------|----------|----------|
| Revenues | | | | | | |
| Local sources | \$ | 26,576 | \$ | 25,862 | \$ | (714) |
| State sources | | 24,481 | | 33,269 | | 8,788 |
| Federal sources | | 717,589 | | 873,711 | | 156,122 |
| Total Revenues | | 768,646 | 932,842 | | 164,196 | |
| Expenditures Current: | | | | | | |
| Food service | | 705,208 | | 738,824 | | (33,616) |
| Net Change in Fund Balances | | 63,438 | | 194,018 | | 130,580 |
| Fund Balances, Beginning of Year | | 245,052 | | 245,052 | | - |
| Fund Balances, End of Year | \$ | 308,490 | \$ | 439,070 | \$ | 130,580 |

KENT CITY COMMUNITY SCHOOLS Community Services Special Revenue Fund Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the year ended June 30, 2021

| D | Budget | | Actual | | Variance | |
|---|--------|--------|--------|---------------------------|----------|---------------------------|
| Revenues Local sources Non-educational sources Federal sources | \$ | - - | \$ | 13,197 1,726 24,240 | \$ | 13,197 1,726 24,240 |
| Total Revenues | | - | | 39,163 | | 39,163 |
| Expenditures Current: Community services | | - | | 32,417 | | (32,417) |
| Total Expenditures | | | | 32,417 | | (32,417) |
| Net Change in Fund Balances | | - | | 6,746 | | 6,746 |
| Fund Balances, Beginning of Year | | - | | 28,158 | | (28,158) |
| Fund Balances, End of Year | \$ | - | \$ | 34,904 | \$ | (21,412) |

KENT CITY COMMUNITY SCHOOLS Student/School Activity Special Revenue Fund Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the year ended June 30, 2021

| | Budget | | Actual | | Variance | |
|---|-----------|----|--------|---------|----------|----------|
| Revenues Local sources | \$ 80,00 | 0 | \$ | 156,479 | \$ | 76,479 |
| Expenditures Current: | | | | | | |
| Supporting services | 84,48 | 8 | | 147,525 | | (63,037) |
| Net Change in Fund Balances | (4,48 | 8) | | 8,954 | | 13,442 |
| Fund Balances , Beginning of Year as restated (Note L) | 205,17 | 3 | | 205,173 | | |
| Fund Balances, End of Year | \$ 200,68 | 5 | \$ | 214,127 | \$ | 13,442 |